



**FY2024 2Q Financial Results**  
ended September, 2024

October 30, 2024



Working toward continuous enhancement of corporate value
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### ■ Financial foundation for realizing Compass 2030

By strengthening our business portfolio management as outlined in Compass Transformation 23-25 (Medium-term Management Plan for FY2023-2025), we will maintain both financial soundness and growth investments, enabling us to achieve sustainable growth and improvement of our corporate value.

### ■ Progress made & improvement actions going forward

➢ **Steady progress in building the foundation for medium-/long-term growth**

- ✓ Steady implementation of growth investments
- ✓ Asset realignment through sales of assets in Australia and acquisition of assets in North American
- ✓ Launch of Solutions brand IGNITURE
- ✓ Creation of cash flow from past two years of strong performance leveraging LNG procurement capabilities and other strengths

➢ **Improvement actions going forward**

- ✓ Reduce/sell inefficient assets and thoroughly streamline existing businesses in order to accelerate cash conversion and **improve asset efficiency**
- ✓ Employ appropriate leverage to reduce capital costs and **improve capital efficiency**

### ■ Actions for realizing Compass Transformation 23-25 and Compass 2030

➢ Based on **balance sheet management** (see p. 4), we will:

- ✓ Create/expand profits and cash flows through business portfolio management
- ✓ Accelerate asset recycling, including by reducing and selling off real estate and cross-shareholdings
- ✓ Implement equity capital control measures

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To realize our vision for 2030, we are aiming to maintain both financial soundness and growth investments by strengthening our business portfolio management. The middle section of the slide describes the progress made toward this aim.

Currently at the midpoint of our Compass Transformation 23-25 medium-term management plan, we have achieved the following over the past 18 months: steady implementation of growth investments, including in overseas, GX and solutions; asset realignment through the sale of assets in Australia and the acquisition of assets in North America; and the launch of a solutions brand as the next business pillar after gas and electricity. In terms of earnings, we achieved the best and second-best results in our history in FY2022 and FY2023 by leveraging our LNG procurement capabilities in a rapidly changing business environment, such as soaring resource prices.

Meanwhile, achieving the ROE and ROA targets of our medium-term management plan will require further efforts.

We recognize two major financial issues. The first is declining asset efficiency due to the decarbonization investments, etc. we have made over the past several years, which take a relatively long time to contribute to profits. The other is that equity capital has grown more than expected as a result of the accumulation of retained earnings due to strong financial results. This means that capital efficiency is declining.

As described in the lower part of the slide, we believe we are at a stage where we need to generate and expand profits and cash flows through business portfolio management, as well as take specific action through balance sheet management, such as accelerating asset recycling by reducing and selling inefficient assets, and implementing equity capital control measures.

In order to achieve the targets of the 23-25 Medium-Term Management Plan, in addition to returns to shareholders based on the shareholder return policy, during FY2024,

**The Company has decided to newly acquire 40 billion yen of treasury shares.**

※ see p. 29

- Flexibly implemented as a capital policy from the perspective of improving capital efficiency and properly controlling equity capital **in order to achieve 8% ROE** in FY2025 of the Medium-Term Management Plan (resulting in a 64% return on net income for the previous fiscal year).
- Going forward, we will provide not only returns based on our shareholder return policy (see box below), **but also agile returns based on balance sheet management** (see next page for details)
- In light of the reduction of the number of shares in circulation through acquisition of treasury stock, we will **continue providing progressive dividends based on the shareholder return policy (maintain stable dividends and gradually increase them)**, and will explore **possibilities for increasing dividends** through comprehensive consideration of factors such as sustained profit growth, shareholder expectations, and the level of the dividend payout ratio.

Reference: Shareholder-return policy

Acquisition of treasury stock for retirement will be considered as one way of providing shareholder return in addition to dividends, and aims for total return ratio (ratio of dividends on current consolidated net income and acquisition of own shares) will be around 40% in each fiscal year.

With regard to dividends, we will continue to provide stable dividends and will gradually increase dividends in accordance with growth while comprehensively taking into consideration the profit level over the medium- to long-term.

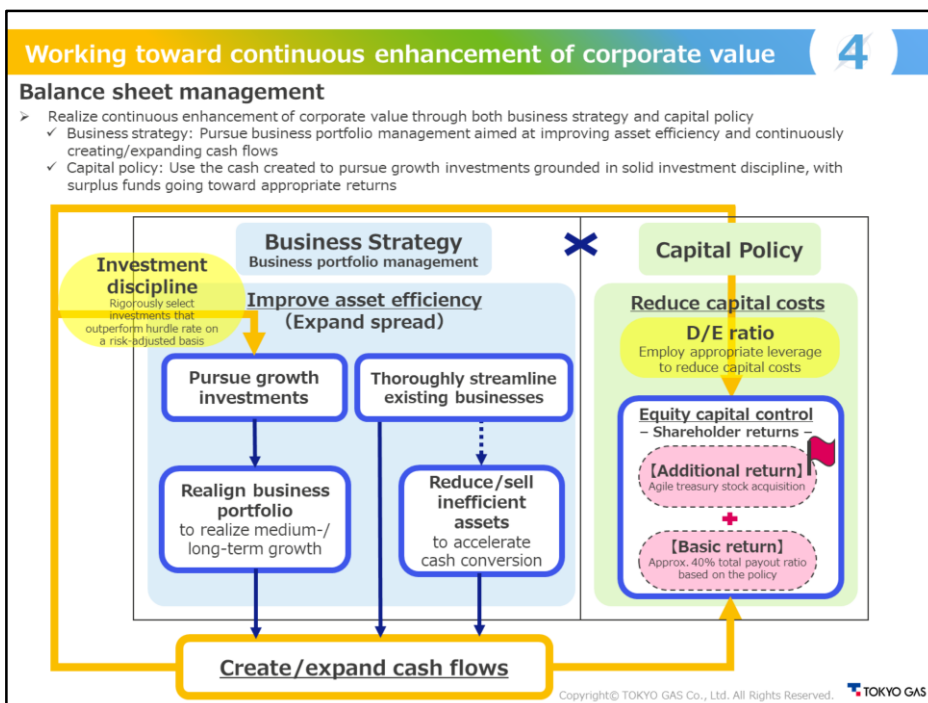
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Based on these ideas, we have decided to acquire up to 40 billion yen worth of treasury shares in FY2024 as a measure to improve capital efficiency and control equity capital. In addition to the acquisition of treasury shares based on the shareholder return policy, this will be implemented as a capital policy with a strong awareness of achieving ROE of around 8% next year, FY2025, the last year of the medium-term management plan. However, we are also aware that the 8% ROE KPI of the medium-term management plan is not sufficient, and we intend to aim for an even higher level after achieving this level as soon as possible.

Going forward, we will flexibly implement additional measures to address the financial issues based on the concept of balance sheet management.

At the same time, we consider it important to enhance dividends in order to meet the expectations of various shareholders. Under the policy of “stable dividends and gradual increases,” we have emphasized and implemented progressive dividends. Based on this approach, we will continue to explore the possibility of increasing dividends in light of the reduction in the number of shares in circulation due to the acquisition of treasury stock, with a clear indication of progressive dividends.



This slide shows the concept of balance sheet management. Needless to say, we believe that the essence of business management is to strive for the continuous enhancement of corporate value through both business strategy and capital policy. We are turning the balance sheet management cycle based on this concept.

In terms of business strategy, we will make thorough efforts to improve the efficiency and profitability of existing businesses and accelerate the reduction and sale of inefficient assets in order to generate cash flow from these businesses and assets. Through business portfolio management, we aim to use the cash generated to make highly efficiency and high-quality growth investments to increase cash flow further and improve ROA.

While implementing the growth investment strategy, we will also emphasize investment discipline. We will control the resulting surplus funds to reduce capital costs through appropriate capital policy leverage. As part of these efforts, in addition to shareholder returns based on our return policy, we will flexibly implement additional measures as needed as we have decided this time.

## Key Topics of FY2024 2Q Consolidated Results (5)

(unit : 100 million yen)

- ◆ Consolidated FY2024 2Q saw a YoY decline in both sales and profits, driven by a decrease in city gas unit price due to resource costs adjustment, etc.  
FY2024 2Q  
Net sales : 12,214(vs FY2023 2Q Results -513)  
Profit attributable to owners of parent : 171(vs FY2023 2Q Results -868)
  - ◆ Our consolidated forecast for FY2024 profit attributable to owners of parent remains unchanged from the previous announcement (July 2024) by the following factors and others.
    - (+) Gas: Increase in profit from sliding time lag effect due to decline in crude oil prices
    - (+) Urban Development: Increase in profit from real estate sales
    - (-) Overseas Business: Decrease in profit due to low shale gas prices
    - (-) Non-operating profit: Increase in foreign exchange losses due to yen appreciation
- FY2024 Forecast  
Profit attributable to owners of parent : 810  
 (vs Previous Forecast ±0,vs FY2023 Results -889)

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Both sales and profits decreased in 2Q FY2024 on a year-on-year basis. The main factors for the profit decrease were the decrease in the city gas unit price due to resource cost adjustments and an increase in raw material costs in the Energy Solution segment as a result of the depreciation of the yen and the rise in resource prices during the first half.

Profit attributable to owners of parent decreased 868 hundred million yen year on year to 171 hundred million yen.

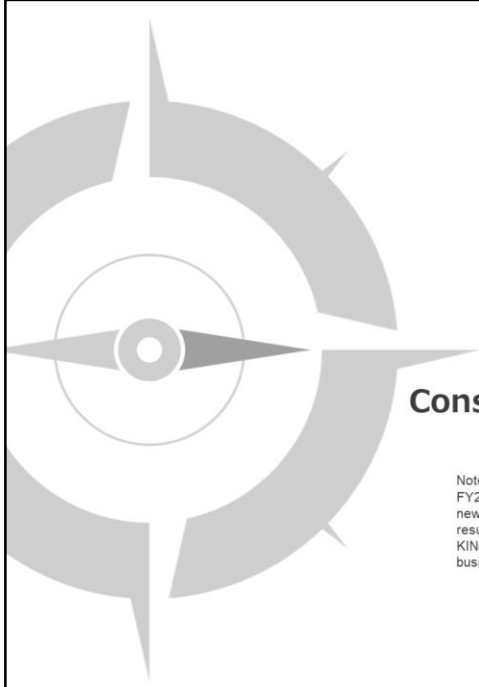
In terms of our FY2024 forecast, we have raised our net sales forecast from the previous forecast announced in July, while our forecast for profit attributable to owners of parent remains unchanged. As for our economic framework for October onward, which serves as the basis for our earnings forecast, the exchange rate remains unchanged at 145 yen to the dollar, while the crude oil price has been revised to 70 dollars per barrel from 80 dollars per barrel.

The profit forecast for the Energy Solution segment's gas business has risen, mainly due to a higher forecast for the sliding time lag effect, despite a lower forecast for sales volumes to residential customers as a result of high temperatures.

On the other hand, the profit forecast for the Overseas segment has been

reduced from the previous forecast, mainly due to the impact of lower gas prices in the U.S.

The forecast for profit attributable to owners of parent remains unchanged from the previous forecast at 810 hundred million yen.



# 01

## **FY2024 Consolidated Financial Results ended September, 2024**

Note: The segment information disclosed for FY2024 and FY2023(excluding segment assets and ROA of FY2023)reflects new segment classifications that went into effect from FY2024 as a result of a restructuring of our subsidiary TOKYO GAS UNITED KINGDOM LTD. from the Energy solution segment to the Overseas business segment.

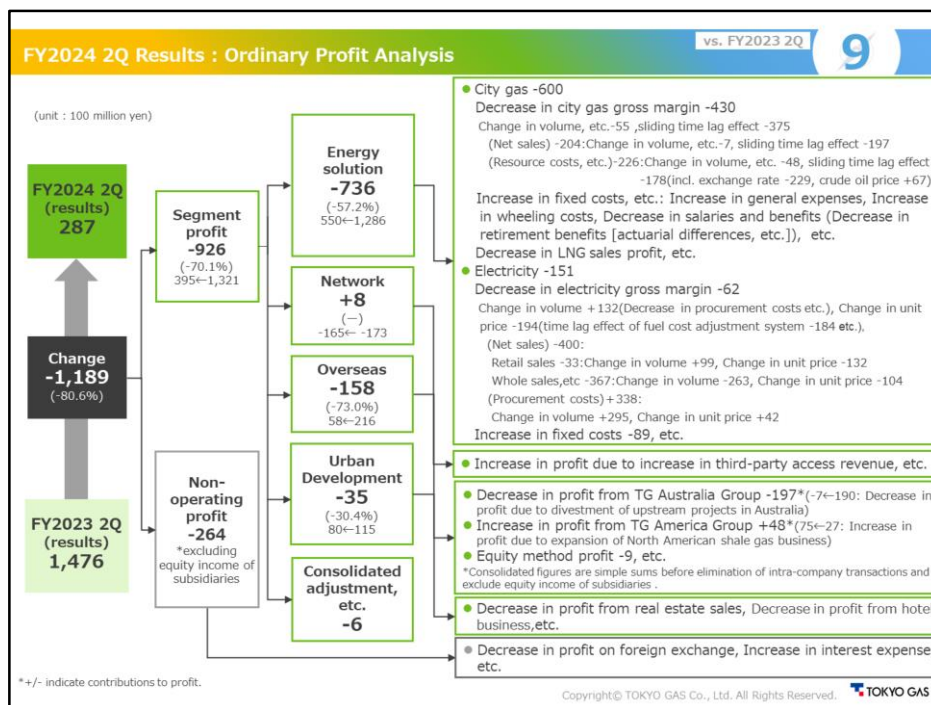
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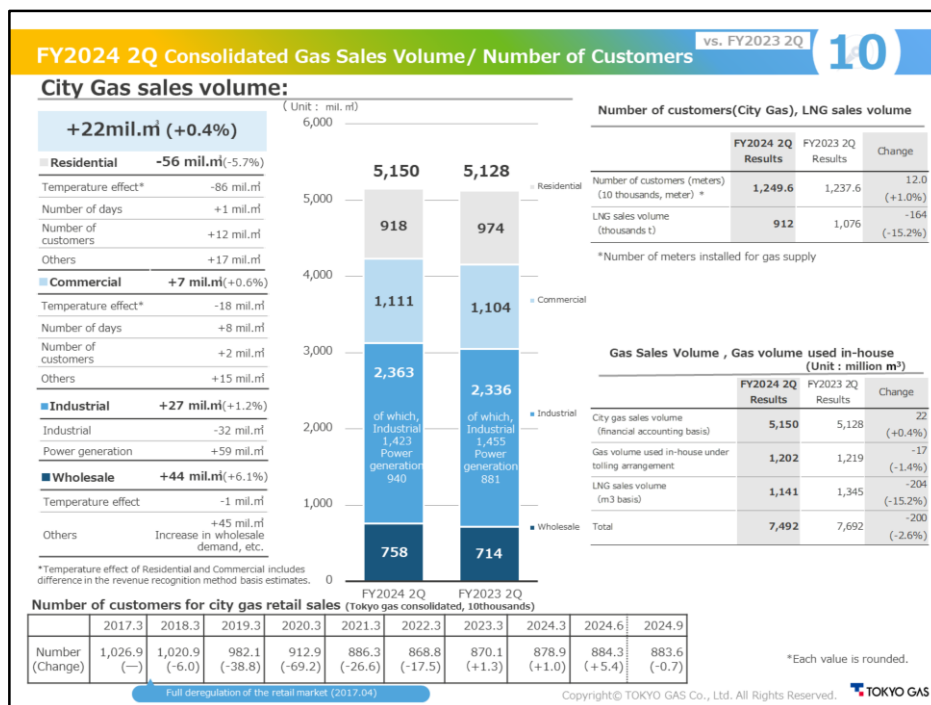
Slide 8 shows net sales by segment and segment profit, which is operating profit plus equity income of subsidiaries, and the changes thereof. Slide 9 shows the profit analysis for each segment.



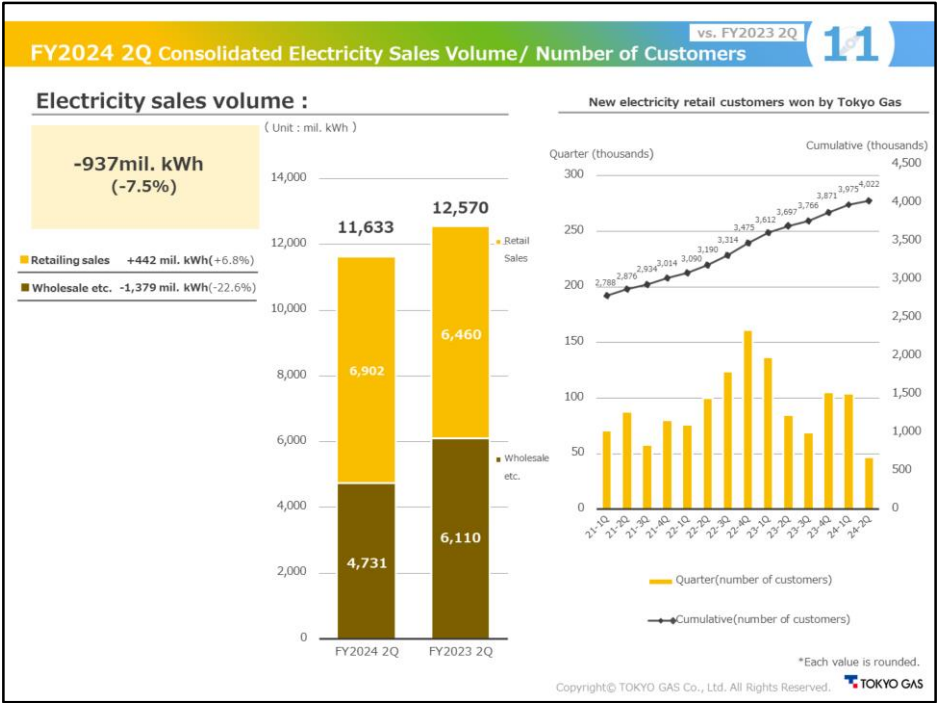
The 736 hundred million yen decrease in profit of the Energy Solution segment mainly reflects a 600 hundred million yen decline due in part to a decrease in the sliding time lag effect, etc. in the city gas business and a 151 hundred million yen decrease due in part to fuel cost adjustments in the electricity business.

Profit in the Overseas segment decreased by 158 hundred million yen, mainly due to the absence of the profit related to the sale of an upstream asset in Australia at the end of the previous fiscal year and the failure of the Shale gas business in North America, whose assets were realigned, to achieve the expected level of profit due to low gas prices.

Profit in the Urban Development segment decreased by 35 hundred million yen, mainly reflecting a decrease in profit from real estate sales and a decline in profit from the hotel business as a result of the closure of a hotel for renovation since May of this year.

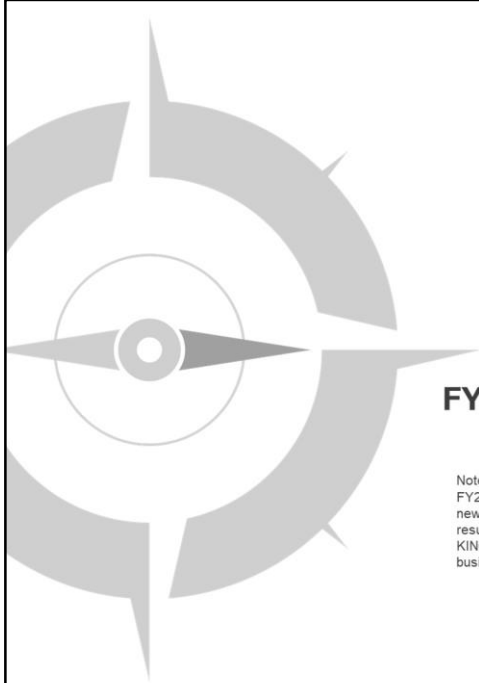


City gas sales volume until 2Q FY2024 increased by 0.4% to 5,150 million m<sup>3</sup>, mainly due to an increase in demand from power generation customers despite a fall in demand from residential customers as a result of high temperatures.



Total electricity sales volume until 2Q FY2024 decreased by 7.5% to 11,633 million kWh.

Retail electricity sales volume rose by 6.8%, mainly due to higher demand owing to an increase in the number of customers, while the sales volume to wholesale and others fell by 22.6%.



# 02

## FY2024 Full Year Forecast

Note: The segment information disclosed for FY2024 and FY2023(excluding segment assets and ROA of FY2023)reflects new segment classifications that went into effect from FY2024 as a result of a restructuring of our subsidiary TOKYO GAS UNITED KINGDOM LTD. from the Energy solution segment to the Overseas business segment.

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# Medium-term Management Plan (Announced: February 22, 2023) Key figures

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	FY2025	FY2024 Forecast	FY2023 Results	Reference
<b>Segment profits</b> (operating profit + equity income of subsidiaries, 100 million yen)	<b>1,500</b>	1,320	2,233	
<b>ROA</b>	<b>approx. 4%</b>	2.1%	4.5%	Net profit / Total assets (average of the amounts as of the end of the previous period and end of the current period)
<b>ROE</b>	<b>approx. 8%</b>	4.8%	10.4%	Net profit / Shareholders' equity (average of the amounts as of the end of the previous period and end of the current period)
<b>D/E ratio</b> Factoring in hybrid bonds/loans*	<b>approx. 0.9</b>	0.83 0.79	0.85 0.81	
<b>operating cash flow</b> (100 million yen)	<b>11,000</b> (FY23-FY25)	3,410	3,822	Net profit + Depreciation (including depreciation of long-term prepaid expenses)
<b>Investments</b> (100 million yen)	<b>6,500</b> <b>2,300</b> (FY23-FY25)	2,733 406	3,801 703	
<b>Growth investments</b> (portion for decarbonization-related investments)	<b>3,500</b> (FY23-FY25)	1,238	1,008	
<b>Infrastructure investments</b>	—	-66	-5	
<b>Consolidated adjustment</b>	<b>10,000</b> (FY23-FY25)	3,905	4,804	before offset

\* Based on expected equity credit ratio of 50% for issued hybrid bonds and hybrid loans.

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This slide shows the status of the key figures and investment plans of our Medium-term Management plan, which covers the period from FY2023 to FY2025.

## FY2024 Plan (Consolidated) Segment ROA

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- As part of our actions for advancing business portfolio management, we have introduced a management approach based on individual ROA targets set for each internal company and core business subsidiary.
- We disclose each segment's ROA forecast of the fiscal year and the results at the end of the fiscal year, and present topics pertaining to progress toward the targets.
- Segment ROA = segment profit (operating profit + equity income of subsidiaries) / segment assets (average of the amounts as of the end of the previous period and end of the current period)
- Segment ROA (FY2023 results) does not reflect the change in segment classification of TOKYO GAS UNITED KINGDOM LTD.

(Unit: 100 million yen)

Segment	Business areas in 23-25 Medium-term Management Plan	FY2024 Forecast		Previous Forecast	FY2023 Results
		ROA	Assets		
Energy solution	Energy (gas・electricity, etc.)	6.8%	17,890	5.7%	12.0%
	Solutions (environment, DX, etc.)				
	GX (e-methane, hydrogen, etc.) (renewables)				
Network	Energy (Network)	0.2%	6,330	0.2%	-0.6%
Overseas business	Overseas (shale + renewables, etc.)	1.5%	10,370	2.9%	3.6%
Urban Development	Real Estate (ESG-oriented development, etc.)	7.0%	3,130	5.0%	7.5%

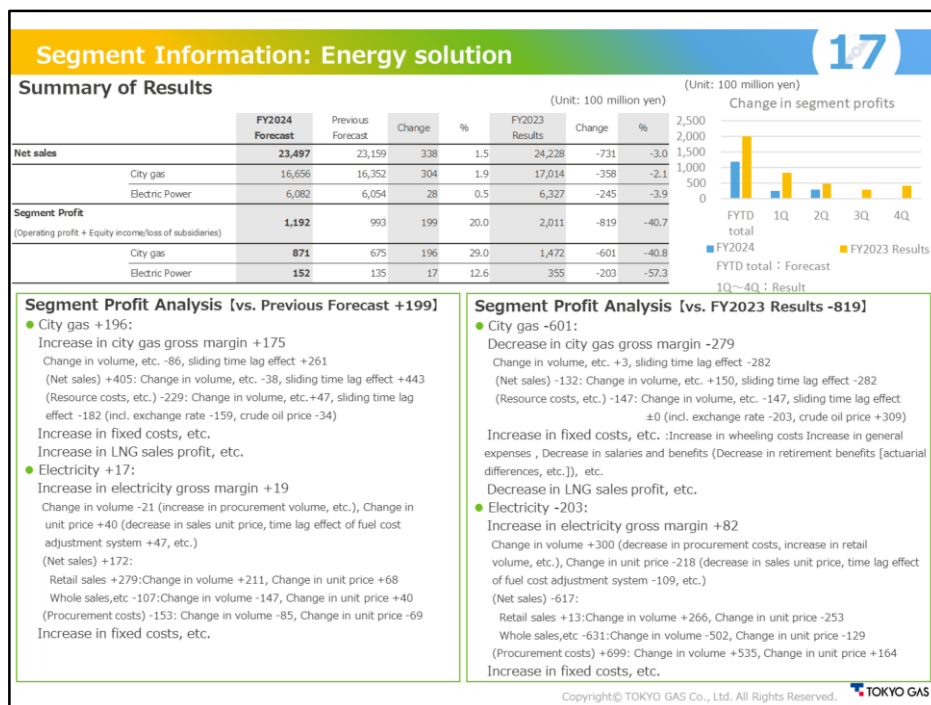
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This slide shows our segment ROA outlook for FY2024 compared to our previous outlook.









The 199 hundred million yen increase in our profit forecast for the Energy Solution segment is mainly due to a rise in the gross margin forecast, owing in part to a higher forecast for the sliding time lag effect in city gas after reflecting the downward trend of crude oil prices.

## Segment Information: Energy solution

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### Summary of Results

(Unit: 100 million yen)							
	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Segment Assets	17,890	17,940	-50	-0.3	17,083	807	4.7
ROA (%)	6.8	5.7	1.1	19.3	12.0	-5.2	-43.3
Depreciation	758*	766*	-8*	-1.0	699	59	8.4
Total	1,053	1,113	-60	-5.4	688	365	53.0
Capital Expenditure	650	694	-44	-6.3	487	163	33.6
City gas	433	434	-1	-0.1	241	192	79.9
Electric Power	241	264	-23	-8.5	200	41	20.4
Total(Growth investments)	460	470	-10	-2.2	496	-36	-7.5
Investments and financing (before offset)	—	—	—	—	—	—	—
City gas	—	—	—	—	—	—	—
Electric Power	232	231	1	0.5	483	-251	-51.9

\*Depreciation includes amortization of long-term prepaid expenses.

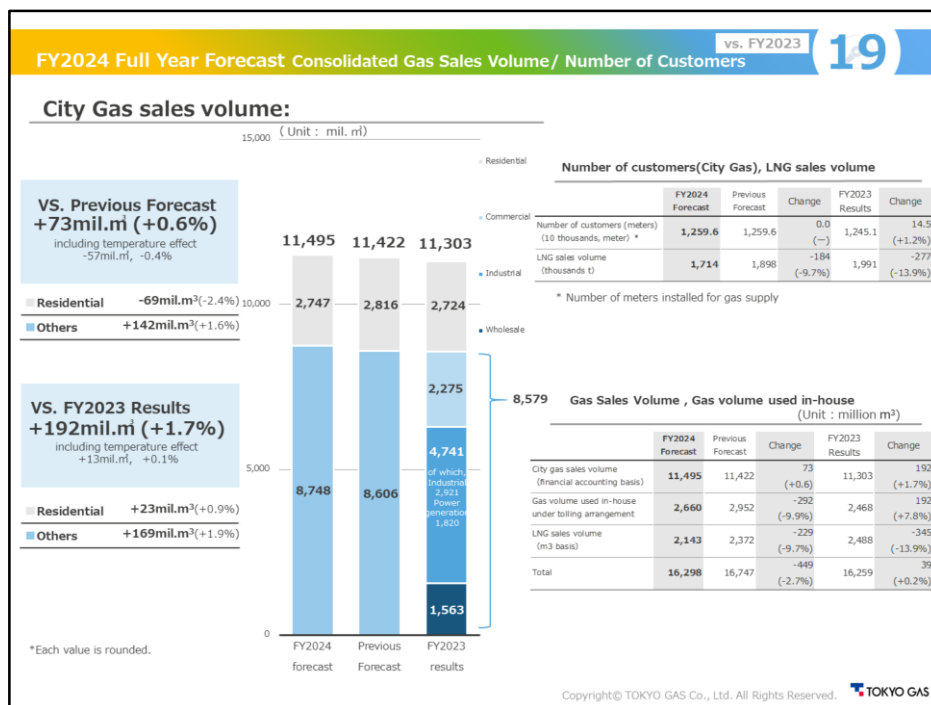
#### FY2024 Focuses

- Expand the Solutions business's sales by growing the IGNITURE brand
- Increase Trading business by implementing and refining AO&T
- Improve customer experience by redesigning/standardizing processes through deployment of the new Kraken customer service system
- Revision of low voltage electricity rate
- Improved operational efficiency through going paperless with meter reading slips and charges for postage of documents (meter reading slips and payment slips), and elimination of discounts for direct debits

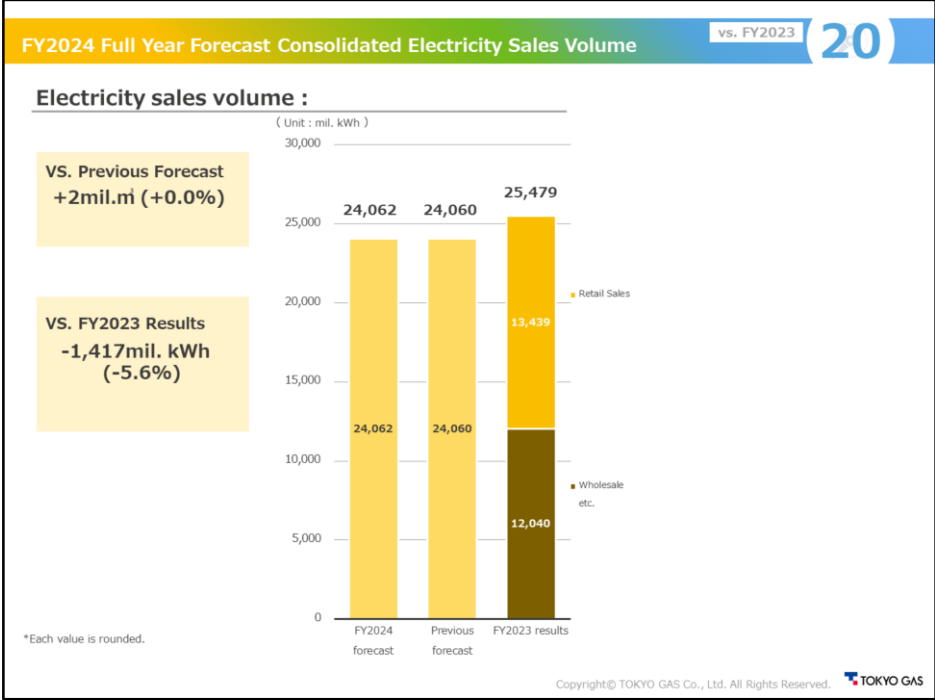
#### Key Topics in FY2024 2Q (Excerpted from Press Releases)

- Investment in and collaboration with H2U Technologies, a company with highly efficient catalyst discovery technology
- Tokyo Gas and Ocean Winds join forces in the WindFloat Atlantic operating floating offshore wind farm
- Commencement of the Pre-FEED Study with Santos, Osaka Gas and Toho Gas for Production and Export of e-methane in Australia

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Our forecast for the overall city gas sales volume has been raised slightly by 0.6% from the previous forecast, reflecting an increase in the forecast for sales volumes to commercial and industrial customers, despite a reduction in the forecast for sales volumes to residential customers due to high temperatures in the first half of the year.



Our overall electricity sales volume forecast is roughly unchanged from the previous forecast, as we increased our forecast for sales volumes to retail customers mainly due to an increase in the customer count forecast and decreased our wholesale sale forecast.

## Segment Information: Network

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### Summary of Results

(Unit: 100 million yen)

	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Net sales	3,346	3,368	-22	-0.7	3,264	82	2.5
Segment Profit (Operating profit + Equity income/loss of subsidiaries)	12	12	0	—	-39	51	—
Segment Assets	6,330	6,364	-34	-0.5	6,488	-158	-2.4
ROA (%)	0.2	0.2	0.0	—	-0.6	0.8	—
Depreciation	991*	991*	0*	—	993	-2	-0.2
Capital Expenditure (Infrastructure investments)	835	867	-32	-3.7	807	28	3.6

\*Depreciation includes amortization of long-term prepaid expenses.

#### Segment Profit Analysis [vs. Previous Forecast ±0]

Remains unchanged from the previous forecast

#### Segment Profit Analysis [vs. FY2023 Results +51]

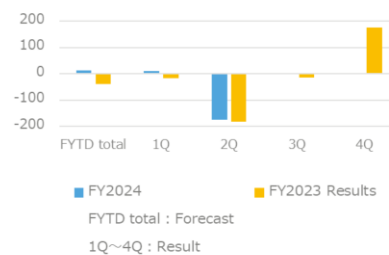
- Increase in profit due to increase in third-party access revenue, etc.

#### FY2024 Focuses

- Strengthen coordination between sales and safety to expand the city gas customer base and establish city gas peripheral businesses
- Begin installing smart meters across the entire city gas service area to further strengthen safety and resilience, and create new value and services

(Unit: 100 million yen)

#### Change in segment profits



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Our forecast for segment profit of the Network segment is unchanged from the previous forecast.



## Segment Information: Overseas business

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### Summary of Results

(Unit: 100 million yen)

	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Net sales	1,608	1,827	-219	-12.0	1,201	407	33.8
Segment Profit (Operating profit + Equity income/loss of subsidiaries)	165	309	-144	-46.6	304	-139	-45.9
Segment Assets	10,370	10,260	110	1.1	11,041	-671	-6.1
ROA (%)	1.5	2.9	-1.4	-48.3	3.6	-2.1	-58.3
Depreciation	769*	728*	41*	5.6	289	480	165.8
Capital Expenditure (Growth investments)	1,176	1,023	153	15.0	403	773	191.8
Investments and financing (before offset) (Growth investments)	83	88	-5	-5.5	2,218	-2,135	-96.2

\*Depreciation includes amortization of long-term prepaid expenses.

#### Segment Profit Analysis [vs. Previous Forecast -144]

- Decrease in profit from TG America Group -124\* (188←312: Impact of lower gas prices, Increase in depreciation, etc.)
- Equity method profit -14, etc.

\*Consolidated figures are simple sums before elimination of intra-company transactions and exclude equity income of subsidiaries.

#### Segment Profit Analysis [vs. FY2023 Results -139]

- Decrease in profit from TG Australia Group -332\* (-14←-318: Decrease in profit due to divestment of upstream projects in Australia, etc.)
- Increase in profit from TG America Group +173\* (188←15, Increase in profit due to expansion of North American shale gas business, etc.)
- Equity method profit +38, etc.

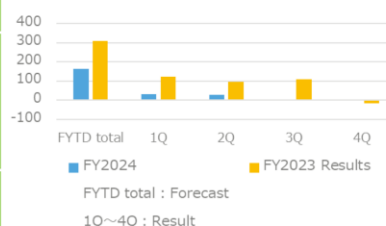
\*Consolidated figures are simple sums before elimination of intra-company transactions and exclude equity income of subsidiaries.

#### FY2024 Focuses

- Increase revenue from shale gas business in the US
- Establish marketing and trading business through coordination and optimized utilization of the US shale gas business, renewable energy business, and storage battery business

(Unit: 100 million yen)

#### Change in segment profits



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The reduction of 144 hundred million yen in the profit forecast for the Overseas segment mainly reflects a reduction in our sales forecast for the Shale gas business in North America due to lower gas prices.

## Segment Information: Urban Development

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### Summary of Results

	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Net sales	777	721	56	7.8	911	-134	-14.7
Segment Profit (Operating profit + Equity income/loss of subsidiaries)	216	159	57	35.8	229	-13	-5.9
Segment Assets	3,130	3,280	-150	-4.6	3,036	94	3.1
ROA (%)	7.0	5.0	2.0	40.0	7.5	-0.5	-6.7
Depreciation	130*	129*	1*	1.3	114	16	14.3
Capital Expenditure (Growth investments)	290	354	-64	-18.0	158	132	83.5
Investments and financing (before offset) (Growth investments)	71	56	15	26.6	34	37	109.2

\*Depreciation includes amortization of long-term prepaid expenses.

#### Segment Profit Analysis [vs. Previous Forecast +57]

- Increase in profit from real estate business
- Increase in profit from hotel business

#### Segment Profit Analysis [vs. FY2023 Results -13]

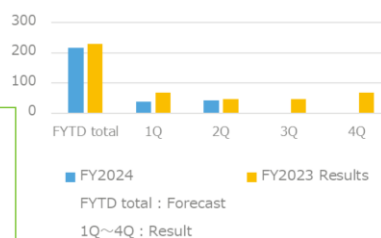
- Decrease in profit from hotel business, etc.
- Increase in profit from real estate business, etc.

#### FY2024 Focuses

- Improve asset efficiency by expanding private REIT management and increase in revenue from the entire chain of processes from purchase to sale
- Temporary close of hotel business for renovation
- Improve earnings of the long-term property development business through more sophisticated management of finances
- Acceleration of sales of underutilized real estate

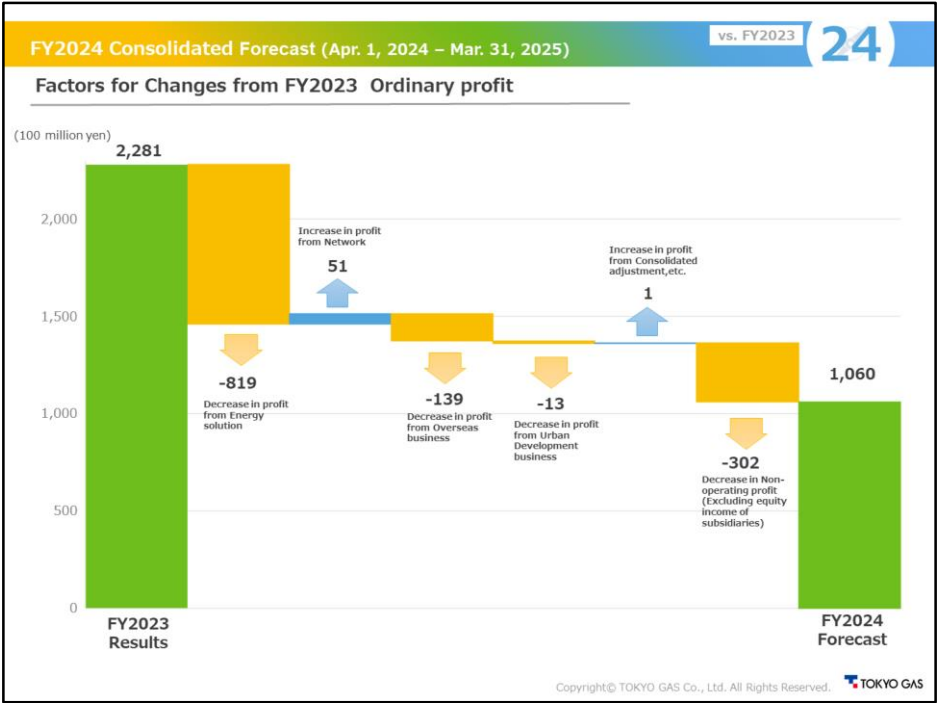
(Unit: 100 million yen)

#### Change in segment profits

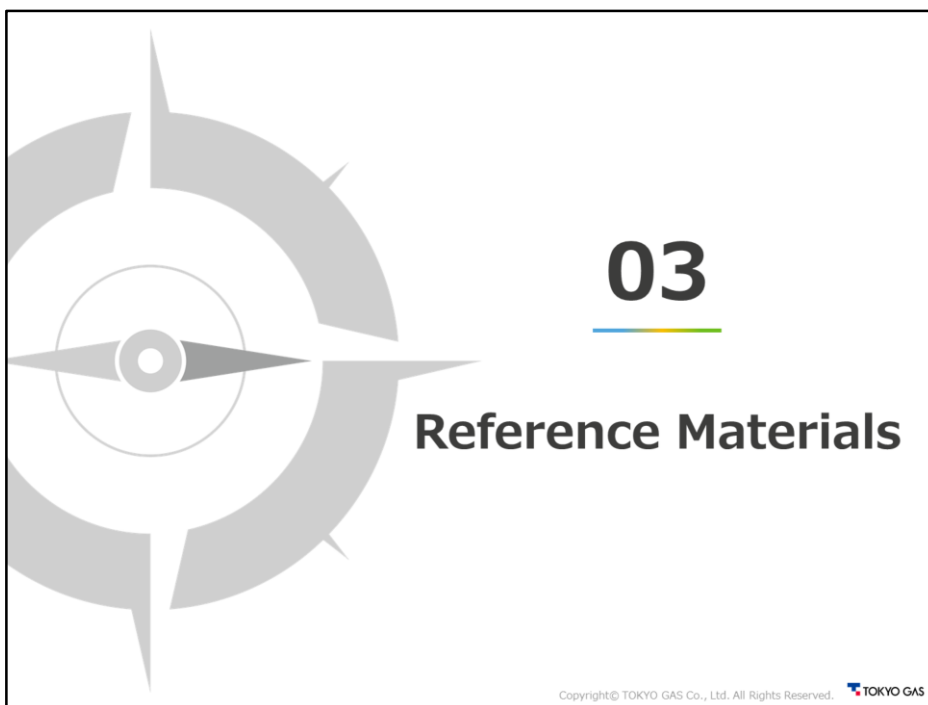


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For the Urban Development segment, we have raised our profit forecast by 57 hundred million yen, reflecting an increase in our forecast for profit from the sale of real estate.



This slide illustrates the changes in profit for each major element of change from the previous fiscal year.



These include the economic frame sensitivity table, crude oil prices and exchange rates, and information on major overseas investments. The details and other specifics of our initiatives in “realizing management mindful of capital costs and stock prices” are also included here.

**Impact of rising JCC (Japan Crude Cocktail Prices) by \$1/bbl**

(Unit: 100 million yen)

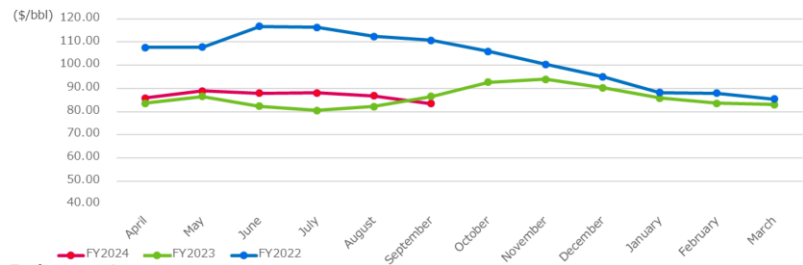
		Impact on earnings		
		3Q	4Q	Full year
Period	3Q	-1	-12	-13
	4Q	—	-2	-2
	Full year	-1	-14	-15

**Impact of depreciation of the yen by ¥1/\$**

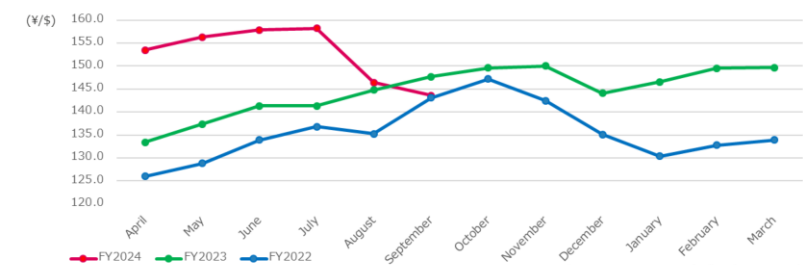
(Unit: 100 million yen)

		Impact on earnings		
		3Q	4Q	Full year
Period	3Q	-8	+8	0
	4Q	—	-10	-10
	Full year	-8	-2	-10

Crude oil price (Japan Crude Cocktail Prices)



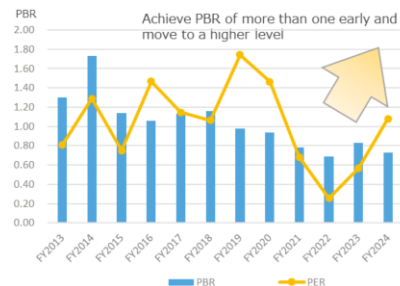
Exchange rate



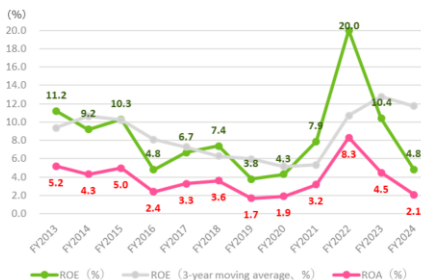
### [Progress of our actions]

\*PBR, PER, ROA and ROE of FY2024 as of September 30, 2024

#### <PBR · PER>



#### <ROA · ROE>



### (1) Advancing business portfolio management

#### <Asset realignment for attaining targets of Medium-term Management Plan for FY2023-2025>

- As a step toward achieving the Medium-term Management Plan's targets (ROA/ROE) for FY2025, we compiled a list of internal company/core business subsidiary assets that are candidates for reduction and identified costs that can be reduced. These were discussed at the senior management level.
- As part of efforts to sell off inefficient assets, we are also accelerating the sale of share cross-holdings: listed shares totaling 41 billion yen were sold in FY2024 1H.

### (2) Reduction of capital costs

#### <Shareholder returns>

Acquisition and retirement of treasury shares (Resolution by the Board of Directors on April 25, 2024)

- Total number of shares acquired: 11,558,300 shares (2.9% of issued shares before the retirement)
- Total value of shares acquired: 39,999,847,800 yen

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## Realizing management mindful of capital costs and stock prices 29

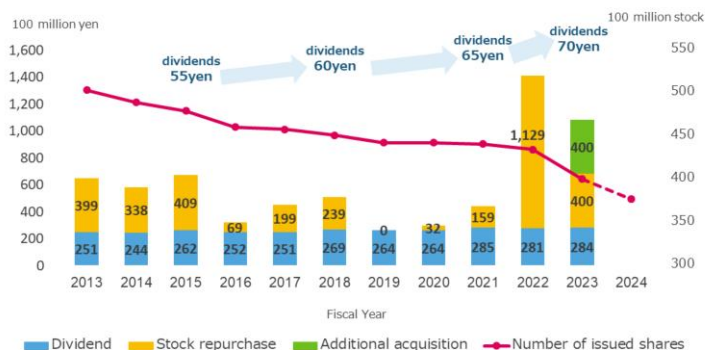
### [Actions going forward]

- Because of factors such as the recovery of cash from divestments in Australia, we have determined that we will still retain sufficient capital even after making growth investments.
- And we will acquire treasury shares as a capital policy with taking into consideration capital efficiency such as ROE, in addition to the basic return based on our shareholder return policy.

<Additional acquisition of treasury shares (resolution of the Board of Directors on October 30, 2024)>

- Total number of shares to be acquired:17 million (upper limit, ratio to total number of issued shares :4.4%)
- Total value of shares to be acquired:40 billion yen (upper limit)

Note: The number of outstanding shares is as of the end of each fiscal year. The figure for FY2024 is estimated. The figures for FY2013-2017 reflect the share consolidation implemented on October 1, 2017 (ratio of 5 common shares to 1).



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## Overseas Projects

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Area	No	Country	Subject	Main Business	Participation year
North America	1	U.S.A	Eagle Ford	Upstream	Shale gas
			TG Natural Resources	Upstream	Shale gas
			TGES America	Downstream	Energy Service
			Birdsboro	Downstream	Natural gas power
			Aktina	Downstream	Solar power
			Longbow	Downstream	Battery Energy Storage System
	2	Mexico	ARM Energy Holdings	Downstream	Marketing and Trading
					2024
Southeast Asia	3	Malaysia	Bajo	Downstream	Natural gas power
	4	Thailand	GAS MALASIA Bhd.	Downstream	Gas Supply
			GAS MALASIA ENERGY ADVANCE Sdn.Bhd.	Downstream	Energy Service
	5	Vietnam	Bang bo	Downstream	Natural gas power
			GWHAMT	Downstream	Gas Supply
	6	Indonesia	One Bangkok	Downstream	District Cooling Solutions and power distribution
			PVGd	Downstream	Gas Supply
	7	Philippines	PRA	Downstream	Gas Supply
			Super Energy	Downstream	Gas Supply
	8	Australia	FGN LNG	Downstream	Construction, operation and maintenance of the LNG terminal
Oceania	9	Denmark	Darwin	Upstream	Production, liquefaction and sales of LNG
Europe			TOWII Renewables	Downstream	Onshore wind power

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**< Cautionary Statement regarding Forward-looking Statements >**

Statements made in this presentation with respect to Tokyo Gas's present plans, forecasts, strategies and beliefs, and other statements herein that are not expressions of historical fact are forward-looking statements about the future performance of the Company. As such, they are based on management's assumptions and opinions stemming from currently available information and therefore involve risks and uncertainties.

The Company's actual performance may greatly differ from these projections, due to these risks and uncertainties which include without limitation general economic conditions in Japan, crude oil prices, the weather, changes in the foreign exchange rate of the yen, rapid technological innovations and the Company's responses to the progress of deregulation.

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