



FY2024 1Q Financial Results
ended June, 2024

July 31, 2024

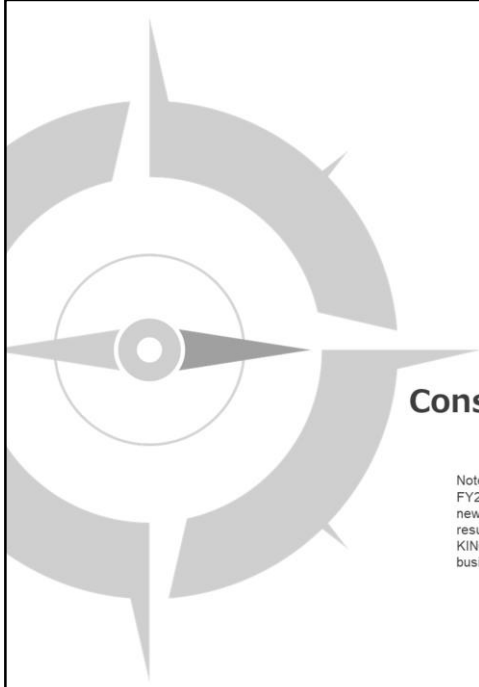


Today's Key Messages

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(unit : 100 million yen)

- ◆ Consolidated FY2024 1Q saw a YoY decline in both sales and profits, driven by a decrease in city gas unit price due to resource costs adjustment, etc.
FY2024 1Q
Net sales : 5,869(vs FY2023 1Q Results -627)
Profit attributable to owners of parent : 199(vs FY2023 1Q Results -577)
- ◆ Our consolidated forecast for FY2024 operating profit remains unchanged from the previous announcement (April 2024). We anticipate that ongoing company-wide cost reduction measures and other actions will enable us to close FY2024 with profits around the level originally planned, even when factoring in the impact of the gas selling price remained at low level that emerged in our North American shale gas business in 1Q.
FY2024 Forecast
Profit attributable to owners of parent : 810
(vs Previous Forecast +10,vs FY2023 Results -889)

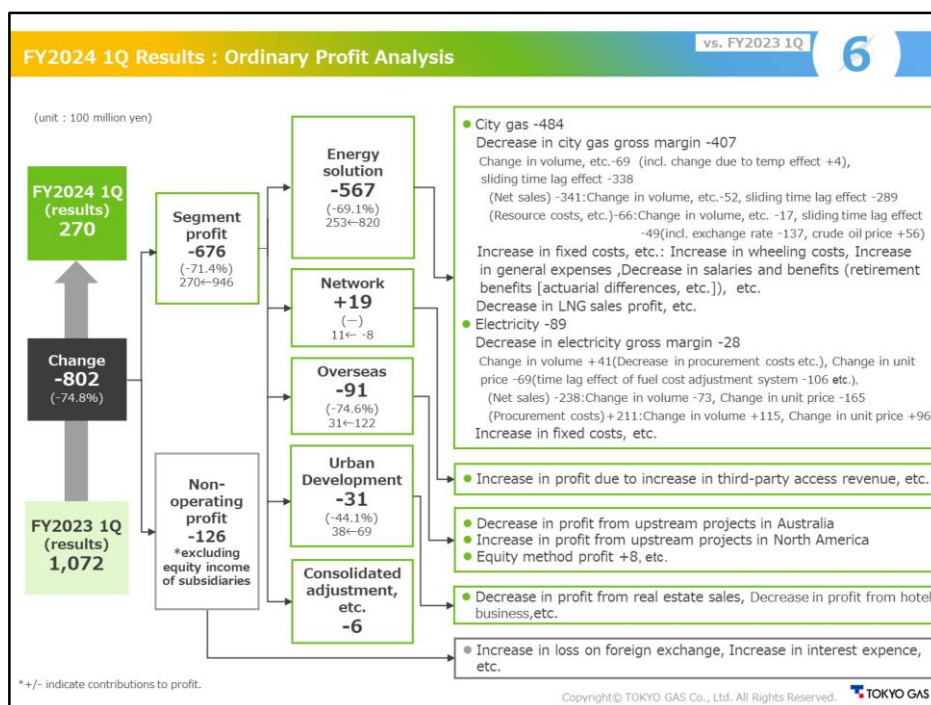


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FY2024 Consolidated Financial Results ended June, 2024

Note: The segment information disclosed for FY2024 and FY2023(excluding segment assets and ROA of FY2023)reflects new segment classifications that went into effect from FY2024 as a result of a restructuring of our subsidiary TOKYO GAS UNITED KINGDOM LTD. from the Energy solution segment to the Overseas business segment.

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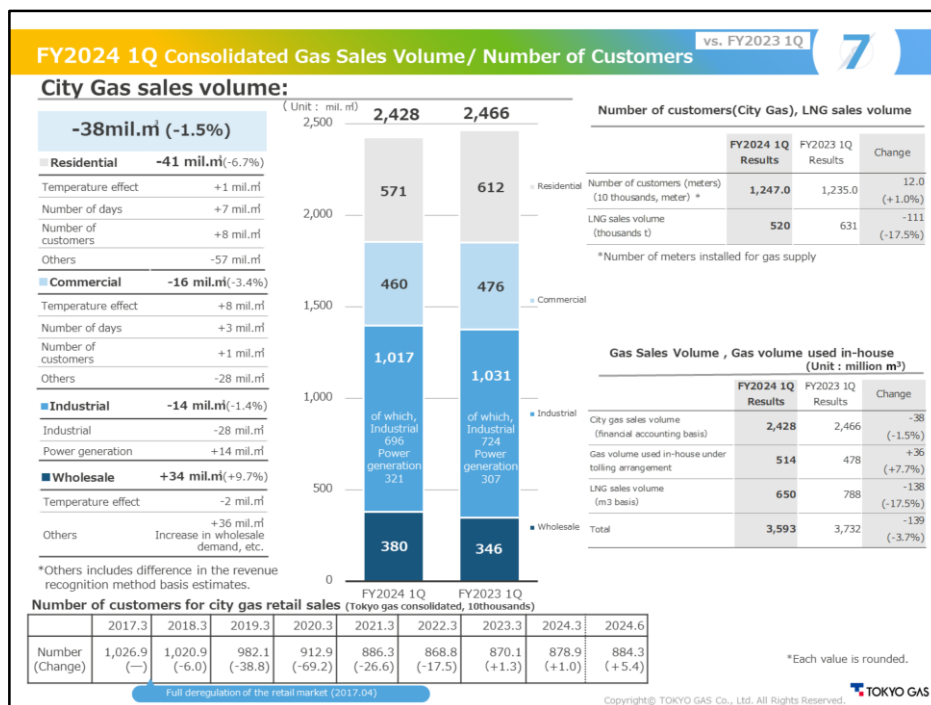


The 567 hundred million yen decrease in profit of the Energy Solution segment mainly reflects 407 hundred million yen decline in the gross margin of city gas due to a sliding time lag effect, etc.. The electricity business also recorded a decrease of 89 hundred million yen mainly due to a fall in gross margin caused by a decline in unit price and an increase in fixed costs.

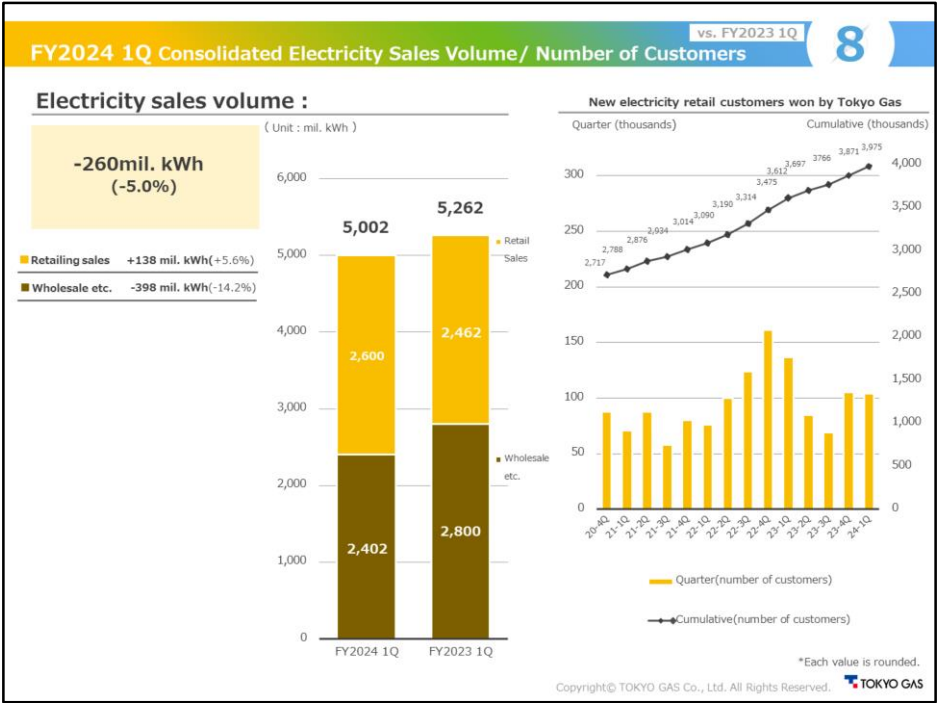
The Network segment recorded an increase of 19 hundred million yen, mainly reflecting an increase in third-party access revenue.

In the Overseas segment, profit decreased by 91 hundred million yen, mainly due to a decrease in profit resulting from the completion of the sale of four upstream projects in Australia at the end of FY2023, which was partially offset by an increase in profit due to higher production volume resulting from the acquisition of assets made in FY2023 in the North American shale gas business.

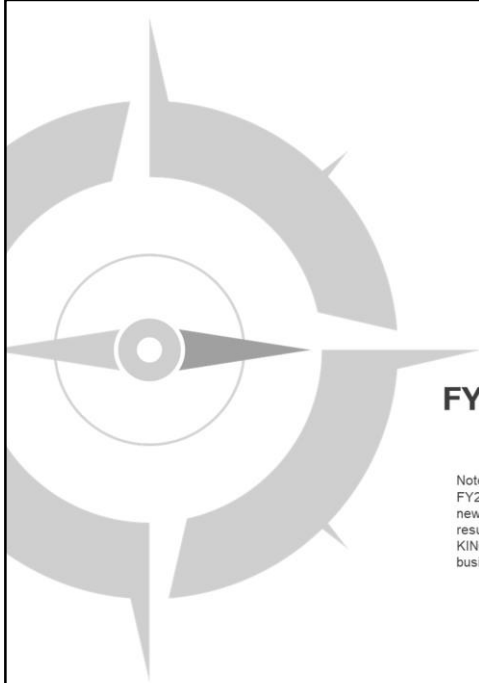
In the Urban Development segment, profit decreased by 31 hundred million yen, mainly reflecting a decrease in profit from real estate sales and a decline in profit in the hotel business as a result of the closure of a hotel for renovation.



The city gas sales volume in 1Q FY2024 decreased by 1.5% overall, mainly reflecting a decrease in sales volumes to residential and commercial customers due to the difference in revenue recognition estimates, which was partially offset by an increase in the sales volume to wholesale resulting from higher demand at wholesale customers.



Total electricity sales volume in 1Q FY2024 decreased by 5.0% overall. Retail electricity sales rose by 5.6% due to higher demand owing to an increase in the number of customers, while the sales volume to wholesale and others fell by 14.2%.



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FY2024 Full Year Forecast

Note: The segment information disclosed for FY2024 and FY2023 (excluding segment assets and ROA of FY2023) reflects new segment classifications that went into effect from FY2024 as a result of a restructuring of our subsidiary TOKYO GAS UNITED KINGDOM LTD. from the Energy solution segment to the Overseas business segment.

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Medium-term Management Plan (Announced: February 22, 2023) Key figures

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	FY2025	FY2024 Forecast	FY2023 Results	Reference
Segment profits (operating profit + equity income of subsidiaries, 100 million yen)	1,500	1,208	2,233	
ROA	approx. 4%	2.1%	4.5%	Net profit / Total assets (average of the amounts as of the end of the previous period and end of the current period)
ROE	approx. 8%	4.8%	10.4%	Net profit / Shareholders' equity (average of the amounts as of the end of the previous period and end of the current period)
D/E ratio Factoring in hybrid bonds/loans*	approx. 0.9	0.82 0.78	0.85 0.81	
operating cash flow (100 million yen)	11,000 (FY23-FY25)	3,370	3,822	Net profit + Depreciation (including depreciation of long-term prepaid expenses)
Investments (100 million yen)				
Growth investments (portion for decarbonization-related investments)	6,500 2,300 (FY23-FY25)	2,687 401	3,801 703	
Infrastructure investments	3,500 (FY23-FY25)	1,286	1,008	
Consolidated adjustment	—	-69	-5	
Total	10,000 (FY23-FY25)	3,905	4,804	before offset

* Based on expected equity credit ratio of 50% for issued hybrid bonds and hybrid loans.

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This slide shows the status of the key figures and investment plans of our Medium-term Management plan, which covers the period from FY2023 to FY2025.

FY2024 Plan (Consolidated) Segment ROA

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- As part of our actions for advancing business portfolio management, we have introduced a management approach based on individual ROA targets set for each internal company and core business subsidiary.
- We disclose each segment's ROA forecast of the fiscal year and the results at the end of the fiscal year, and present topics pertaining to progress toward the targets.
- Segment ROA = segment profit (operating profit + equity income of subsidiaries) / segment assets (average of the amounts as of the end of the previous period and end of the current period)
- Segment ROA (FY2023 results) does not reflect the change in segment classification of TOKYO GAS UNITED KINGDOM LTD.

(Unit: 100 million yen)

Segment	Business areas in 23-25 Medium-term Management Plan	FY2024 Forecast		Previous Forecast	FY2023 Results
		ROA	Assets		
Energy solution	Energy (gas-electricity, etc.)				
	Solutions (environment, DX, etc.)	5.7%	17,940	5.6%	12.0%
	GX (e-methane, hydrogen, etc.) (renewables)				
Network	Energy (Network)	0.2%	6,360	0.2%	-0.6%
Overseas business	Overseas (shale + renewables, etc.)	2.9%	10,260	3.3%	3.6%
Urban Development	Real Estate (ESG-oriented development, etc.)	5.0%	3,280	5.0%	7.5%

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This slide shows our segment ROA outlook for FY2024 compared to our previous outlook and FY2023 results.

FY2024 Full Year Forecast: Operating Profit/Loss by Business Segments

vs. Previous Forecast

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(unit : 100 million yen)

	Net sales*3				Segment Profit(Operating profit Equity income/loss of subsidiaries)			
	Forecast	Previous Forecast	Change	%	Forecast	Previous Forecast	Change	%
Energy solution*1 (including equity income of subsidiaries)	23,159	23,159	0	—	993	978	15	1.5
City gas*2	16,352	16,352	0	—	675	675	0	—
Electric Power	6,054	6,054	0	—	135	135	0	—
Network	3,368	3,368	0	—	12	12	0	—
Overseas business	1,827	1,867	-40	-2.1	309	349	-40	-11.5
(equity income of subsidiaries)	—	—	—	—	61	61	0	—
Urban Development (including equity income of subsidiaries)	721	721	0	—	159	159	0	—
Adjustment*4	-2,695	-2,695	0	—	-265	-290	25	—
Consolidated	26,380	26,420	-40	-0.2	1,208	1,208	0	—
(equity income of subsidiaries)	—	—	—	—	78	78	0	—

*1 Includes city gas, LNG sales, trading, electric power, engineering solutions, among others.

*2 Includes city gas, LNG sales, and trading.

*3 Segment sales include internal transactions made between business units.

*4 Adjustments in segment profits include mainly corporate expenses not allocated to the segments.

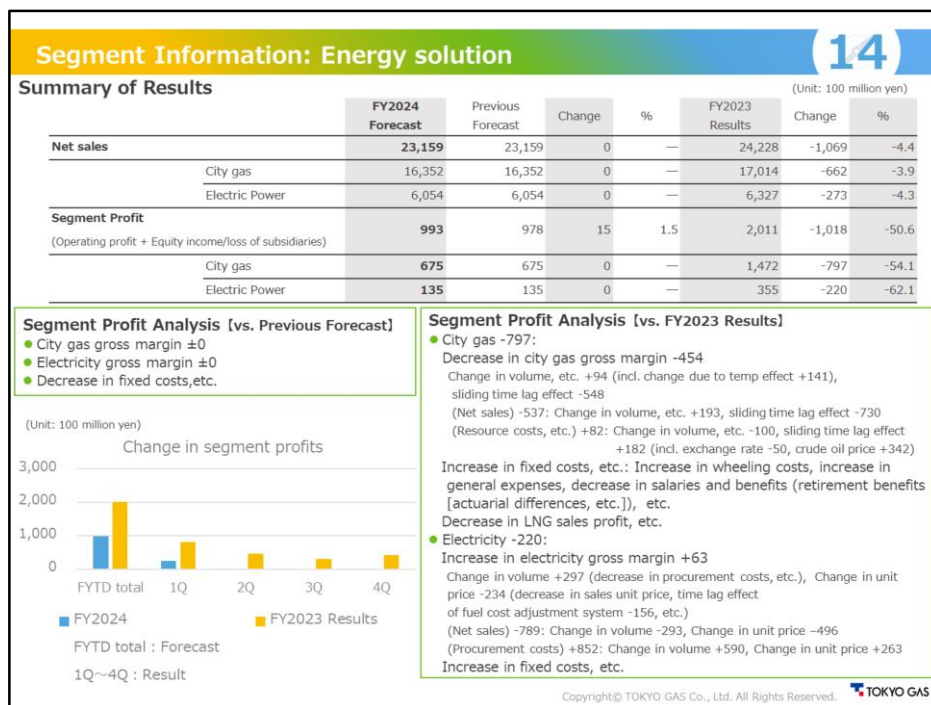
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This slide shows our forecast for net sales and profit by segment and changes from the previous forecast.

The sum of segment profits remains unchanged from our previous forecast.

Our profit forecast for each segment is shown in the following slides. The slides for each segment also show the segment's capital expenditure and investment/loan plans, as well as topics during the period.



We have raised our profit forecast for the Energy Solution segment by 15 hundred million yen. Although we are maintaining our forecast for city gas and electricity gross margins, the new forecast reflects cost reductions throughout the segment.

Segment Information: Energy solution

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Summary of Results

(Unit: 100 million yen)

	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Segment Assets	17,940	17,940	0	—	17,083	857	5.0
ROA (%)	5.7	5.6	0.1	—	12.0	-6.3	—
Depreciation	766*	766*	0*	—	699	67	9.5
Capital Expenditure	Total	1,113	0	—	688	425	61.7
	portion for Growth investments	695	0	—	487	208	42.7
	City gas	434	0	—	241	193	80.2
	Electric Power	264	0	—	200	64	31.6
Investments and financing (before offset)	Total(growth investments)	470	-42	-8.2	496	-26	-5.5
	City gas	—	—	—	—	—	—
	Electric Power	231	-19	-7.7	483	-252	-52.1

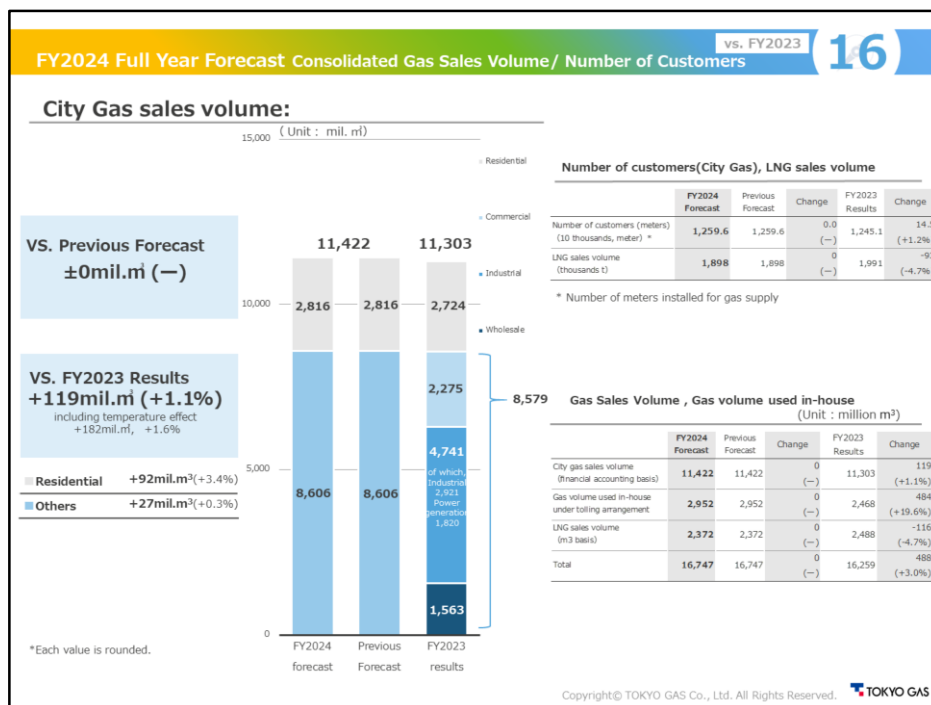
*Depreciation includes amortization of long-term prepaid expenses.

FY2024 Focuses

- Expand the Solutions business's sales by growing the IGNITURE brand
- Increase Trading business by implementing and refining AO&T
- Improve customer experience by redesigning/standardizing processes through deployment of the new Kraken customer service system

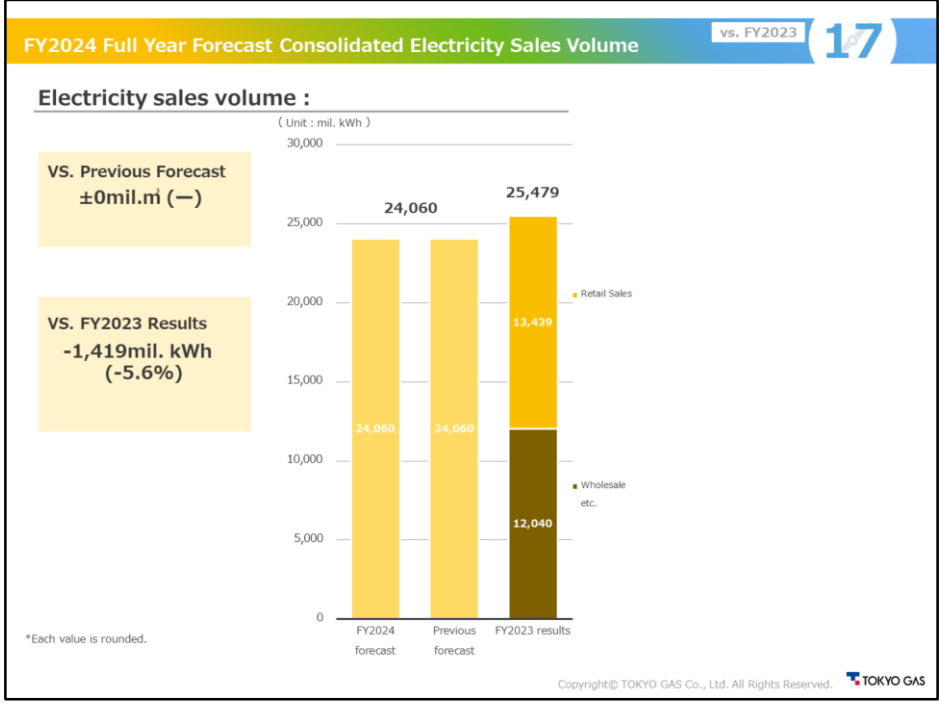
Key Topics in FY2024 1Q (Excerpted from Press Releases)

- Conclusion of a capital/business alliance agreement with RENOVA and underwriting of third-party allotment of new shares
- Launch of IGNITURE Storage Battery solution for controlling residential storage battery charging and discharging
- Our full-scale entry into the grid storage battery business



This slide shows our forecast for gas and electricity sales volumes, which is the basis for our forecast for the Energy Solution segment.

Our gas sales volume forecast is unchanged from the previous forecast.



Segment Information: Network

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Summary of Results

(Unit: 100 million yen)

	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Net sales	3,368	3,368	0	—	3,264	104	3.2
Segment Profit (Operating profit + Equity income/loss of subsidiaries)	12	12	0	—	-39	51	—
Segment Assets	6,360	6,360	0	—	6,488	-128	-2.0
ROA (%)	0.2	0.2	0	—	-0.6	0.8	—
Depreciation	991*	991*	0*	—	993	-2	-0.2
Capital Expenditure(Infrastructure investments)	867	867	0	—	807	60	7.5

*Depreciation includes amortization of long-term prepaid expenses.

Segment Profit Analysis [vs. Previous Forecast]

Remains unchanged from the previous forecast

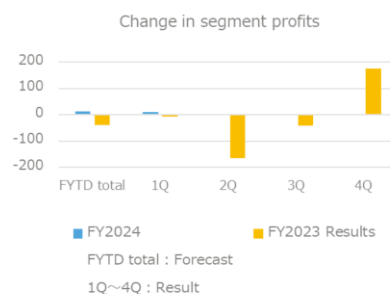
Segment Profit Analysis [vs. FY2023 Results]

- Increase in profit due to increase in third-party access revenue, etc.

FY2024 Focuses

- Strengthen coordination between sales and safety to expand the city gas customer base and establish city gas peripheral businesses
- Begin installing smart meters across the entire city gas service area to further strengthen safety and resilience, and create new value and services

(Unit: 100 million yen)



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Our forecast for segment profit of the Network segment is unchanged from the previous forecast.

Segment Information: Overseas business

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Summary of Results

(Unit: 100 million yen)

	FY2024 Forecast	Previous Forecast	Change	%	FY2023 Results	Change	%
Net sales	1,827	1,867	-40	-2.1	1,201	626	52.0
Segment Profit (Operating profit + Equity income/loss of subsidiaries)	309	349	-40	-11.5	304	5	1.4
Segment Assets	10,260	10,260	0	—	11,041	-781	-7.1
ROA (%)	2.9	3.3	-0.4	—	3.6	-0.7	—
Depreciation	728*	728*	0*	—	289	439	151.7
Capital Expenditure (Growth investments)	1,023	1,023	0	—	403	620	153.8
Investments and financing (before offset) (Growth investments)	88	80	8	11.7	2,218	-2,130	-96.0

*Depreciation includes amortization of long-term prepaid expenses.

Segment Profit Analysis [vs. Previous Forecast]

- Decrease in profit from upstream projects in North America, etc.

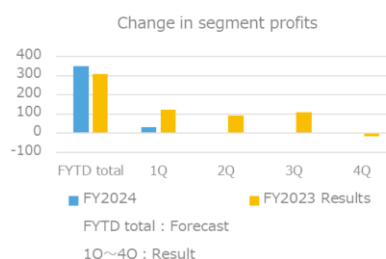
Segment Profit Analysis [vs. FY2023 Results]

- Decrease in profit from upstream projects in Australia
- Increase in profit from upstream projects in North America
- Equity method profit +51, etc.

FY2024 Focuses

- Increase revenue from shale gas business in the US
- Establish marketing and trading business through coordination and optimized utilization of the US shale gas business, renewable energy business, and storage battery business

(Unit: 100 million yen)



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We have lowered our forecast for segment profit of the Overseas segment by 40 hundred million yen, mainly reflecting a decrease in sales in the North American shale gas business due to low gas prices in the first quarter (from January to March 2024 for overseas businesses).

Segment Information: Urban Development

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Summary of Results

	FY2024 Forecast	Previous Forecast	Change	%	(Unit: 100 million yen)	FY2023 Results	Change	%
Net sales	721	721	0	—		911	-190	-20.9
Segment Profit (Operating profit + Equity income/loss of subsidiaries)	159	159	0	—		229	-70	-30.7
Segment Assets	3,280	3,280	0	—		3,036	244	8.0
ROA (%)	5.0	5.0	0	—		7.5	-2.5	—
Depreciation	129*	129*	0*	—		114	15	12.8
Capital Expenditure(Growth investments)	354	354	0	—		158	196	123.8
Investments and financing (before offset) (Growth investments)	56	23	33	139.5		34	22	65.2

*Depreciation includes amortization of long-term prepaid expenses.

Segment Profit Analysis [vs. Previous Forecast]

Remains unchanged from the previous forecast

Segment Profit Analysis [vs. FY2023 Results]

- Decrease in profit from hotel business
- Decrease in profit from real estate business, etc.

FY2024 Focuses

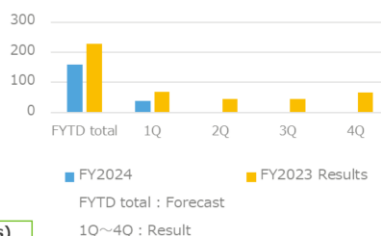
- Improve asset efficiency by expanding private REIT management and increase in revenue from the entire chain of processes from purchase to sale
- Temporary close of hotel business for renovation
- Improve earnings of the long-term property development business through more sophisticated management of finances

Key Topics in FY2024 1Q (Excerpted from Press Releases)

- Tokyo Gas Real Estate Investment in Subiaco Apartment Development in Western Australia

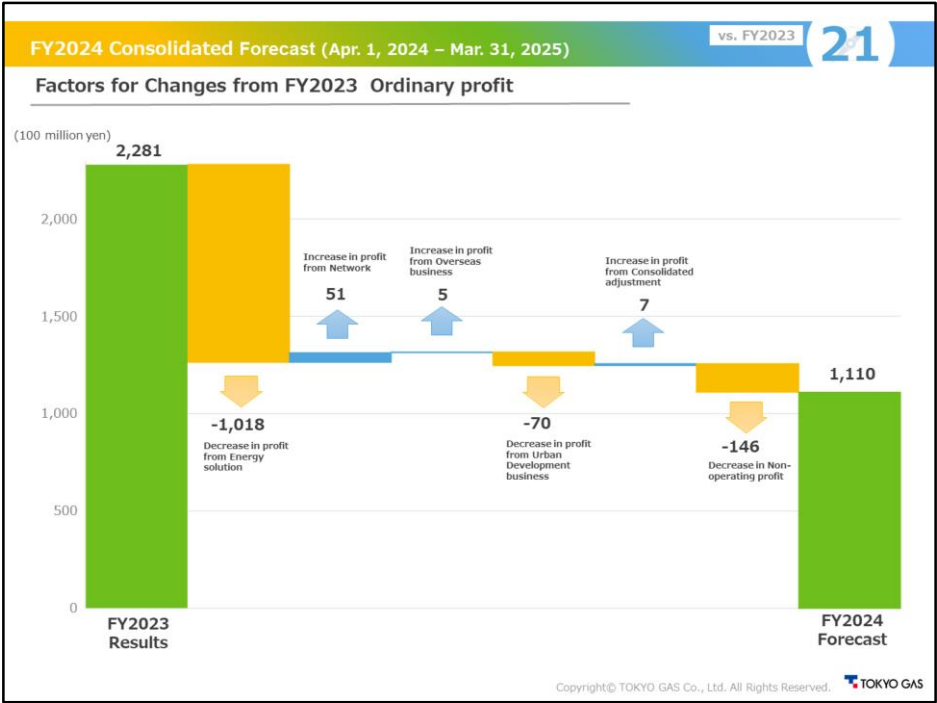
(Unit: 100 million yen)

Change in segment profits

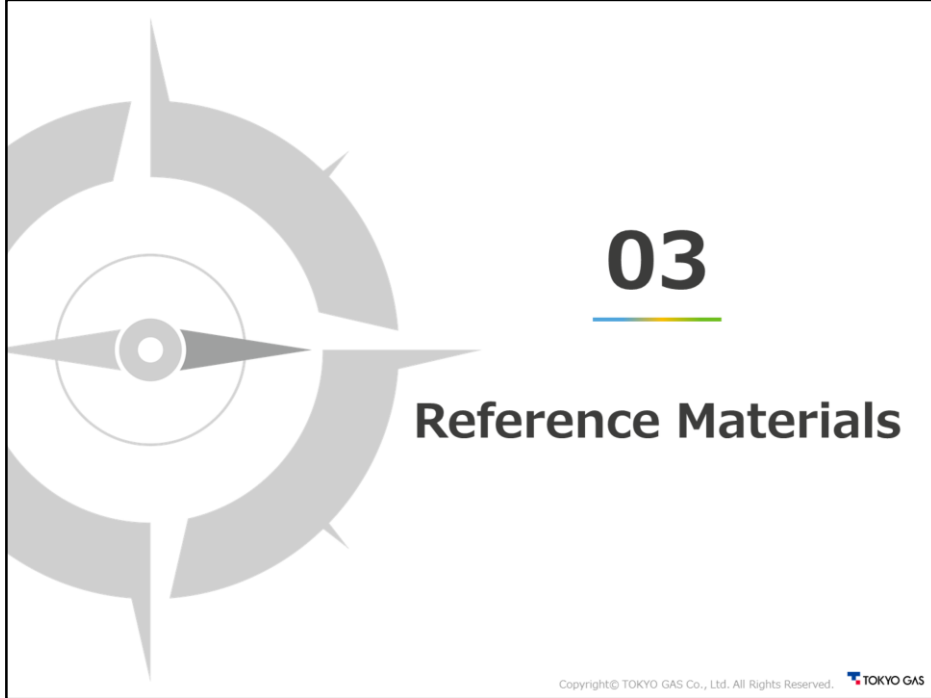


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Our forecast for segment profit of the Urban Development segment is unchanged from the previous forecast.



This slide illustrates the changes in profit for each major element of change from the previous fiscal year.



Reference materials include the economic frame sensitivity table, crude oil prices and exchange rates, and information on major overseas investments. Our initiatives in “realizing management mindful of capital costs and stock prices” will also be included here on a continual basis.

Impact of rising JCC (Japan Crude Cocktail Prices) by \$1/bbl

(Unit: 100 million yen)

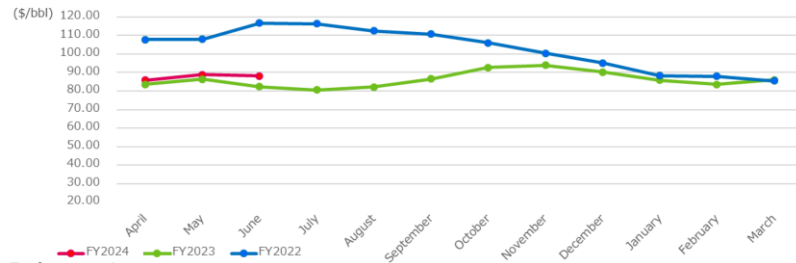
		Impact on earnings			
		2Q	3Q	4Q	Full year
Period	2Q	-1	-9	+6	-4
	3Q	—	-2	-9	-11
	4Q	—	—	-2	-2
	Full year	-1	-11	-5	-17

Impact of depreciation of the yen by ¥1/\$

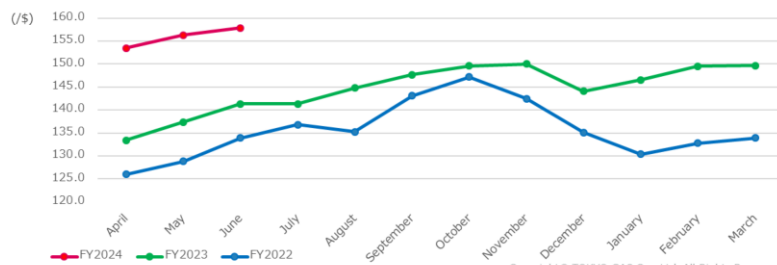
(Unit: 100 million yen)

		Impact on earnings			
		2Q	3Q	4Q	Full year
Period	2Q	-5	+5	+3	+3
	3Q	—	-7	+7	0
	4Q	—	—	-10	-10
	Full year	-5	-2	0	-7

Crude oil price (Japan Crude Cocktail Prices)



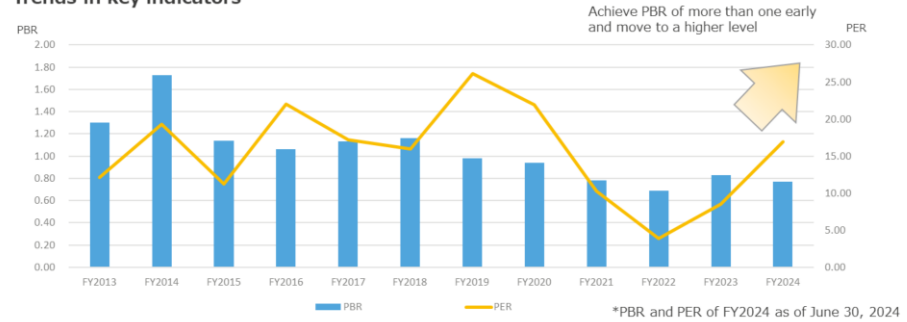
Exchange rate



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Trends in key indicators



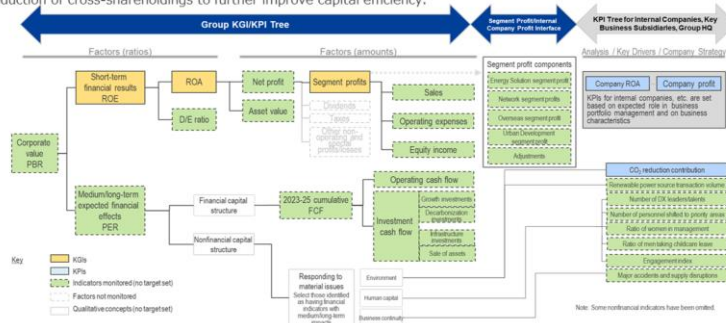
	FY2024 Forecast	Previous Forecast
ROA	2.1%	2.1%
ROE	4.8%	4.7%

Realizing management mindful of capital costs and stock prices 26

(1) Advancing business portfolio management

- We introduced KPI tree-based business management this fiscal year to facilitate the achievement of our Group KGIs/KPIs. Each internal company, key business subsidiary, etc. defines and implements its own set of improvement drivers to attain its target ROA, which is commensurate with its capital costs and expected role.
- The KGIs (ROA/ROE) for FY2025 in our Medium-term Management Plan are a must-do. To achieve them, we need to not only boost our earning power, but also further improve our balance sheet efficiency. As our short-term response, we will put together a list of proposed actions that can facilitate divestiture of inefficient assets (including accelerating the sale of cross-shareholdings*) and earlier cash recovery in light of capital costs, and discuss them at the senior management level.

* We sold 26 hundred million yen in holdings of 15 listed stocks over four years starting in FY2020. Going forward, we will accelerate the reduction of cross-shareholdings to further improve capital efficiency.



(2) Reduction of capital costs

- We are exploring options for realizing optimal capital allocation that is mindful of capital costs and uses cash sourced from our Australian divestments and asset streamlining actions. We will smartly control our equity capital as we pursue a course of financial discipline aimed at achieving both financial soundness and capital efficiency under a target D/E ratio of 0.9.
- Shareholder returns: Progress of share buyback program (as of June 30, 2024)
Total number of shares acquired: 4,585,600 shares (cap: 17 million shares, 4.2% of total outstanding shares))
Total acquisition amount: 15,992,598,800 yen (cap: 40 hundred million yen yen)

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Overseas Projects

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Area	No	Country	Subject	Main Business	Participation year
North America	1	U.S.A	Eagle Ford	Upstream Shale gas	2016
			TG Natural Resources	Upstream Shale gas	2017
			TGES America	Downstream Energy Service	2015
			Birdsboro	Downstream Natural gas power	2017
			Aktina	Downstream Solar power	2020
			Longbow	Downstream Battery Energy Storage System	2024
	2	Mexico	ARM Energy Holdings	Downstream Marketing and Trading	2024
			Bajo	Downstream Natural gas power	2004
			GAS MALASIA Bhd.	Downstream Gas Supply	1992
Southeast Asia	3	Malaysia	GAS MALASIA ENERGY ADVANCE Sdn.Bhd.	Downstream Energy Service	2014
			Bang bo	Downstream Natural gas power	2016
	4	Thailand	GWHAMT	Downstream Gas Supply	2018
			One Bangkok	Downstream District Cooling Solutions and power distribution	2020
	5	Vietnam	PVGD	Downstream Gas Supply	2017
			PRA	Downstream Gas Supply	2017
	6	Indonesia	Super Energy	Downstream Gas Supply	2020
			FGEN LNG	Downstream Construction, operation and maintenance of the LNG terminal	2020
Oceania	8	Australia	Darwin	Upstream Production, liquefaction and sales of LNG	2003
Europe	9	Denmark	TOWII Renewables	Downstream Onshore wind power	2022

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< Cautionary Statement regarding Forward-looking Statements >

Statements made in this presentation with respect to Tokyo Gas's present plans, forecasts, strategies and beliefs, and other statements herein that are not expressions of historical fact are forward-looking statements about the future performance of the Company. As such, they are based on management's assumptions and opinions stemming from currently available information and therefore involve risks and uncertainties.

The Company's actual performance may greatly differ from these projections, due to these risks and uncertainties which include without limitation general economic conditions in Japan, crude oil prices, the weather, changes in the foreign exchange rate of the yen, rapid technological innovations and the Company's responses to the progress of deregulation.

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