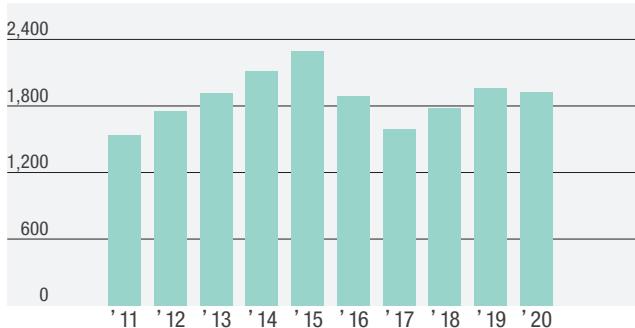


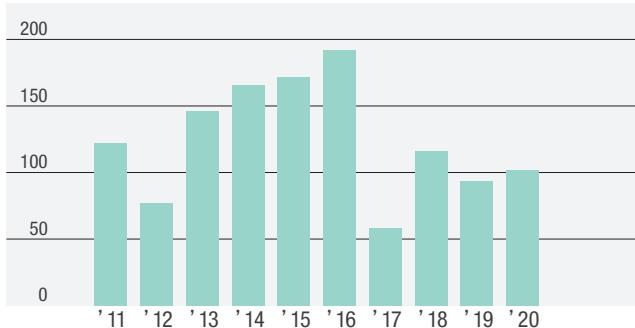
# Financial Data <Profitability and Growth> 財務データ(収益性／成長性)

■ Consolidated 連結 \*The raw data of non-consolidated can be downloaded from Tokyo Gas website.  
\*個別データは弊社ホームページよりダウンロードできます

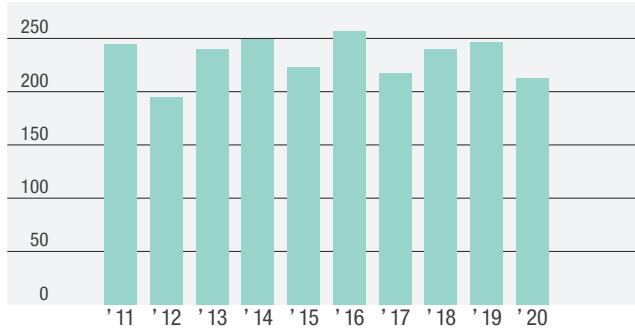
## Net Sales (¥ billion) 売上高(十億円)



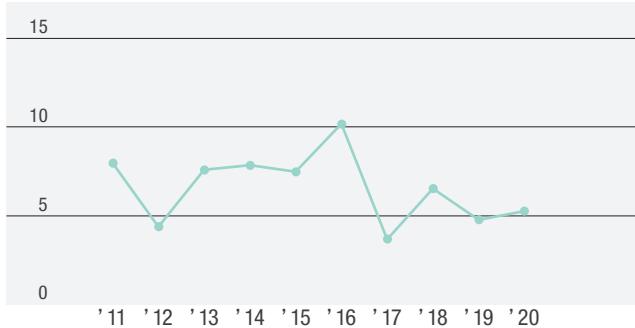
## Operating Profit (¥ billion) 営業利益(十億円)



## Operating Cash Flow (¥ billion) 営業キャッシュ・フロー(十億円)



## Operating Profit Margin (%) 営業利益率(%)



For the years ended March 31

3月31日に終了した1年間

2011 2012

### CONSOLIDATED

### 連結

|   |                      |           |           |
|---|----------------------|-----------|-----------|
| Net Sales (¥ million)                               | 売上高(百万円)             | 1,535,242 | 1,754,257 |
| Operating Profit (¥ million)                        | 営業利益(百万円)            | 122,451   | 77,075    |
| Ordinary Profit (¥ million)                         | 経常利益(百万円)            | 121,548   | 75,620    |
| Profit Attributable to Owners of Parent (¥ million) | 親会社株主に帰属する当期純利益(百万円) | 95,467    | 46,060    |
| Operating Profit Margin (%)                         | 営業利益率(%)             | 7.98      | 4.39      |
| Ordinary Profit Margin (%)                          | 経常利益率(%)             | 7.92      | 4.31      |
| Return on Sales (%)                                 | 当期純利益率(%)            | 6.22      | 2.63      |
| Operating Cash Flow (¥ million)                     | 営業キャッシュ・フロー(百万円)     | 244,803   | 194,565   |
| Free Cash Flow (¥ million)                          | フリー・キャッシュ・フロー(百万円)   | 94,600    | 48,152    |

Operating Cash Flow = Profit Attributable to Owners of Parent + Amortization of Long-term Prepaid Expenses + Depreciation

Free Cash Flow = Profit Attributable to Owners of Parent + Amortization of Long-term Prepaid Expenses + Depreciation - Capital Expenditure  
Adjusted Ordinary Profit prior to 40 FY2010 are not disclosed.

For the years ended March 31

3月31日に終了した1年間

2011 2012

### CONSOLIDATED

### 連結

#### REFERENCE

#### 参考

|  |            |   |   |
|--|------------|---|---|
| Temperature effect                     | 気温影響       | — | — |
| Sliding time lag effect                | スライドタイムラグ  | — | — |
| Amortization of actuarial differences* | 年金数理差異償却額* | — | — |
| Adjusted Ordinary Profit               | 補正後経常利益    | — | — |

### NON-CONSOLIDATED

### 個別

#### REFERENCE

#### 参考

|  |            |      |      |
|--|------------|------|------|
| Sliding time lag effect                | スライドタイムラグ  | -292 | -473 |
| Amortization of actuarial differences* | 年金数理差異償却額* | -199 | 27   |

\* Actual amortization amount based on investment yield of previous year. The actual amount generated is the opposite sign of the income and expenditure impact amount. Temperature effect, Sliding time lag effect (consolidated), Amortization of actuarial differences (consolidated) and Adjusted Ordinary Profit (consolidated) prior to the fiscal year ended March 2012 are not disclosed.

Adjusted Ordinary Profit = Ordinary Profit - (Temperature effect + Sliding time lag effect - Amortization of actuarial differences)

For the years ended March 31

3月31日に終了した1年間

2011 2012

### REFERENCE (Economic Frame)

### 参考(経済フレーム)

Crude Oil Prices (\$/bbl)

原油価格(\$/bbl)

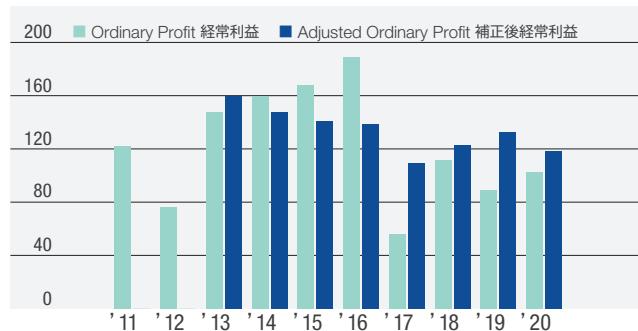
84.15 114.17

Exchange Rates (¥/\$)

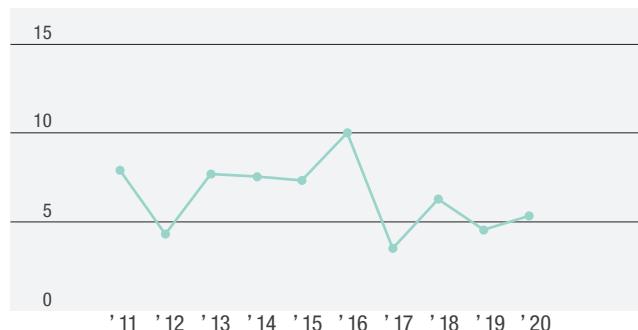
対ドル為替レート(¥/\$)

85.74 79.08

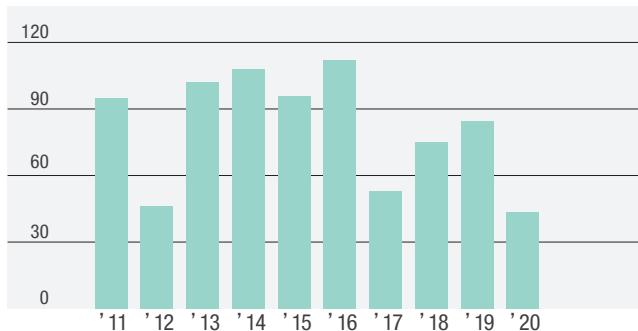
### Ordinary Profit (¥ billion) 経常利益(十億円)



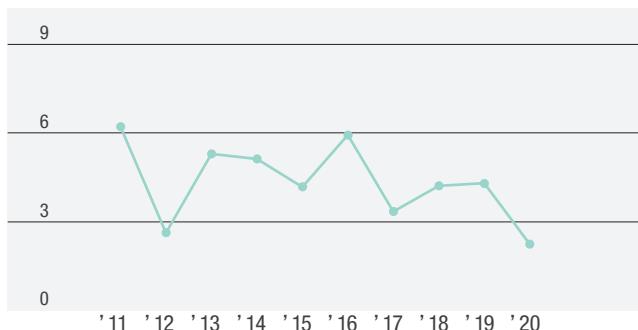
### Ordinary Profit Margin (%) 経常利益率(%)



### Profit Attributable to Owners of Parent (¥ million) 親会社株主に帰属する当期純利益(百万円)



### Return on Sales (%) 当期純利益率(%)



| 2013      | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2020      |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1,915,639 | 2,112,117 | 2,292,548 | 1,884,656 | 1,587,085 | 1,777,344 | 1,962,308 | 1,925,235 |
| 145,633   | 166,044   | 171,753   | 192,008   | 58,365    | 116,302   | 93,704    | 101,508   |
| 147,453   | 159,613   | 168,169   | 188,809   | 55,688    | 111,546   | 89,386    | 102,735   |
| 101,678   | 108,451   | 95,828    | 111,936   | 53,134    | 74,987    | 84,555    | 43,382    |
| 7.60      | 7.86      | 7.49      | 10.19     | 3.68      | 6.54      | 4.78      | 5.27      |
| 7.70      | 7.56      | 7.34      | 10.02     | 3.51      | 6.28      | 4.56      | 5.34      |
| 5.31      | 5.13      | 4.18      | 5.94      | 3.35      | 4.22      | 4.31      | 2.25      |
| 240,448   | 248,831   | 237,680   | 257,122   | 217,439   | 240,328   | 246,436   | 213,055   |
| 56,651    | 827       | 13,084    | 25,089    | 14,081    | 31,583    | 22,655    | -14,003   |

営業キャッシュ・フロー = 当期純利益 + 長期前払費用償却 + 減価償却費  
フリー・キャッシュ・フロー = 当期純利益 + 長期前払費用償却 + 減価償却費 - 設備投資額

| 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|-------|-------|-------|-------|-------|-------|-------|-------|
| 25    | -25   | -33   | -166  | -98   | 40    | -134  | -91   |
| -124  | 164   | 278   | 692   | -199  | -230  | -250  | 13    |
| 44    | 22    | -30   | 23    | 240   | -77   | 46    | 76    |
| 1,598 | 1,479 | 1,406 | 1,385 | 1,093 | 1,228 | 1,323 | 1,181 |
| -105  | 166   | 279   | 688   | -200  | -203  | -224  | 0     |
| 40    | 18    | -34   | 19    | 235   | -80   | 43    | 74    |

\* 前期の運用に基づく償却額(実績)。なお、収支影響額とは符号が異なる  
2012年3月期以前の気温影響、連結スライドタイムラグ、年金数理差異償却額、補正後経常利益は非開示  
補正後経常利益 = 経常利益 - (気温影響+スライドタイムラグ-年金数理差異償却額)

| 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   |
|--------|--------|--------|--------|--------|--------|--------|--------|
| 113.88 | 100.01 | 90.36  | 48.75  | 47.53  | 57.04  | 72.12  | 67.79  |
| 82.91  | 100.17 | 109.76 | 120.17 | 108.38 | 110.85 | 110.92 | 108.71 |