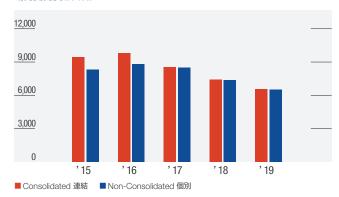
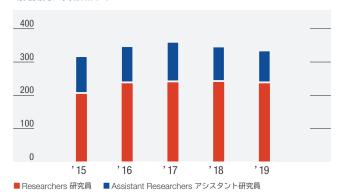
### R&D Data 研究開発関連データ

#### R&D Expense (¥ million) 研究開発費(百万円)



# Number of Researchers (Non-Consolidated) (persons) 研究開発人員(個別)(人)



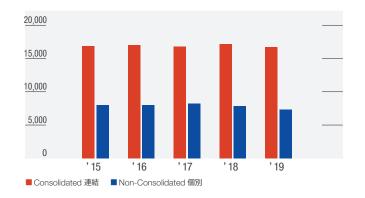


| For the years ended March 31                                  | 3月31日に終了した1年間         | 2010  | 2011  | 2012   | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|---|-----------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|
| R&D Expense<br>(Consolidated) (¥ million)                     | 研究開発費<br>(連結)(百万円)    | 9,232 | 9,913 | 10,242 | 9,809 | 9,056 | 9,432 | 9,809 | 8,554 | 7,436 | 6,565 |
| R&D Expense<br>(Non-Consolidated) (¥ million)                 | 研究開発費<br>(個別)(百万円)    | 8,926 | 9,635 | 9,605  | 9,204 | 8,474 | 8,303 | 8,794 | 8,489 | 7,385 | 6,516 |
| As Percentage of Net Sales<br>(Non-Consolidated) (%)          | 対売上高比率<br>(個別)(%)     | 0.74  | 0.72  | 0.62   | 0.54  | 0.44  | 0.40  | 0.52  | 0.60  | 0.46  | 0.37  |
| Number of Researchers*<br>(Non-Consolidated) (persons)        | 研究員*<br>(個別)(人)       | 257   | 238   | 266    | 272   | 225   | 209   | 241   | 244   | 245   | 241   |
| Number of Assistant Researchers* (Non-Consolidated) (persons) | アシスタント*<br>研究員(個別)(人) | 67    | 68    | 71     | 68    | 115   | 111   | 109   | 119   | 104   | 96    |

<sup>\*</sup> The way of counting persons have been changed since the fiscal year ended March 31, 2017.

## Personnel Data A#F-9

#### Number of Employees (persons) 従業員数(人)



### Composition by Age and Sex (Non-Consolidated) 年代·男女別構成(個別)

As of March 31,2019 2019年3月31日現在

| Age 年齢(才) | Male 男性(人)     | Female 女性(人)   | Total 合計(人)    |  |  |  |
|-----------|----------------|----------------|----------------|--|--|--|
| ~29       | 1,642 (27.8%)  | 288 (20.0%)    | 1,930 (26.3%)  |  |  |  |
| 30~39     | 762 (12.9%)    | 188 (13.0%)    | 950 (12.9%)    |  |  |  |
| 40~49     | 1,294 (21.9%)  | 503 (34.9%)    | 1,797 (24.5%)  |  |  |  |
| 50~59     | 1,413 (23.9%)  | 410 (28.4%)    | 1,823 (24.8%)  |  |  |  |
| 60~       | 790 (13.4%)    | 53 (3.7%)      | 843 (11.5%)    |  |  |  |
| Total 合計  | 5,901 (100.0%) | 1,442 (100.0%) | 7,343 (100.0%) |  |  |  |
|           | <80.4%>        | <19.6%>        | <100.0%>       |  |  |  |



| As of March 31                       | 3月31日時点              | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   |
|--------------------------------------|----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Consolidated<br>Number of Employees  | <b>連結</b><br>従業員数(人) | 15,539 | 16,134 | 16,528 | 16,832 | 17,076 | 16,835 | 16,998 | 16,823 | 17,138 | 16,708 |
| Non-Consolidated Number of Employees | 個別<br>従業員数(人)        | 7,540  | 7,700  | 7,774  | 7,926  | 8,002  | 7,979  | 7,973  | 8,219  | 7,862  | 7,343  |

<sup>&</sup>quot;Employees" refers to full-time staff and does not include part-time workers. 従業員数は常勤の就業人員数を記載しており、出向者および臨時従業員を含まない

<sup>\* 2017</sup>年3月期の開示より集計方法を見直し