

# Statements of Cash Flows (Ten-year Consolidated)

## キャッシュ・フロー計算書 (連結・10年分)



| For the years ended March 31  | 3月31日に終了した1年間                   | 2005     | 2006     |
|---|---------------------------------|----------|----------|
| <b>1 Net cash provided by (used in) operating activities:</b>   | <b>営業活動によるキャッシュ・フロー</b>         |          |          |
| Income before income taxes  | 税金等調整前当期純利益                     | 133,322  | 100,846  |
| Depreciation and amortization   | 減価償却費                           | 136,420  | 132,300  |
| Amortization of long-term prepaid expenses  | 長期前払費用償却費                       | 3,850    | 4,076    |
| Loss on retirement of property, plant and equipment   | 有形固定資産除却損                       | 3,388    | 3,251    |
| Loss on bond redemption   | 社債償還損                           | 2,879    | —        |
| Increase (decrease) in allowance for doubtful accounts  | 貸倒引当金の増加(減少)                    | -1,292   | -1,100   |
| Increase (decrease) in provision for retirement benefits  | 退職給付引当金の増加(減少)                  | -17,455  | -11,189  |
| Increase (decrease) in net defined benefit liability  | 退職給付に係る負債の増減額(減少)               | —        | —        |
| Increase (decrease) in provision for safety measures  | 保安対策引当金の増加(減少)                  | —        | —        |
| Interest and dividends income   | 受取利息および配当金                      | -1,085   | -1,449   |
| Interest expenses   | 支払利息                            | 13,134   | 11,014   |
| Decrease (increase) in notes and accounts receivable — trade  | 売上債権の減少(増加)                     | -7,596   | -7,101   |
| Decrease (increase) in inventories  | たな卸資産の減少(増加)                    | -778     | -9,170   |
| Increase (decrease) in notes and accounts payable — trade   | 仕入債務の増加(減少)                     | 6,057    | 23,122   |
| Increase (decrease) in accrued consumption taxes  | 未払消費税等の増加(減少)                   | -1,139   | -2,080   |
| Other, net  | その他                             | 880      | -6,484   |
| Subtotal  | 小計                              | 270,585  | 236,036  |
| Interest and dividends income received  | 利息および配当金の受取額                    | 1,057    | 1,445    |
| Interest expenses paid  | 利息の支払額                          | -13,003  | -11,409  |
| Income taxes paid   | 法人税等の支払額                        | -43,601  | -44,542  |
| Net cash provided by (used in) operating activities   | 営業活動によるキャッシュ・フロー                | 215,037  | 181,529  |
| <b>2 Net cash provided by (used in) investment activities:</b>  | <b>投資活動によるキャッシュ・フロー</b>         |          |          |
| Purchase of investment securities   | 投資有価証券の取得による支出                  | -14,118  | -7,564   |
| Purchase of property, plant and equipment   | 有形固定資産の取得による支出                  | -94,083  | -110,993 |
| Purchase of intangible assets   | 無形固定資産の取得による支出                  | -12,786  | -4,950   |
| Purchase of long-term prepaid expenses  | 長期前払費用の支出                       | -2,332   | -2,502   |
| Proceeds from sales of noncurrent assets  | 固定資産の売却による収入                    | 4,028    | 6,598    |
| Other, net  | その他                             | 11,916   | 3,340    |
| Net cash provided by (used in) investment activities  | 投資活動によるキャッシュ・フロー                | 107,375  | -116,071 |
| <b>3 Net cash provided by (used in) financing activities:</b>   | <b>財務活動によるキャッシュ・フロー</b>         |          |          |
| Net increase (decrease) in short-term loans payable   | 短期借入金の純増(減)額                    | -2,690   | -8,684   |
| Increase (decrease) in commercial papers  | コマーシャル・ペーパーの純増(減)額              | —        | —        |
| Proceeds from bonds and long-term loans payable   | 社債および長期借入金による収入                 | 60,565   | 16,997   |
| Repayments of bonds and long-term loans payable   | 社債および長期借入金の償還・返済                | -125,702 | -52,433  |
| Cash dividends paid*  | 配当金の支払額*                        | -20,068  | -18,497  |
| Cash dividends paid to minority shareholders*   | 少数株主への配当金の支払額*                  | -75      | -93      |
| Proceeds from stock issuance to minority shareholders   | 少数株主への株式の払戻による支出                | —        | —        |
| Payments to minority shareholders on account of capital reduction                                       | 少数株主からの払戻による収入                  | —        | —        |
| Proceeds from sales of treasury stock   | 自己株式の売却による収入                    | 63       | 26       |
| Purchase of treasury stock and other  | 自己株式の取得による支出等                   | -20,253  | -20,357  |
| Net cash provided by (used in) financing activities   | 財務活動によるキャッシュ・フロー                | -108,160 | -83,041  |
| <b>4 Effect of exchange rate changes on cash and cash equivalents</b>                                   | <b>現金および現金同等物に係る換算差額</b>        |          |          |
|   |                                 | -2       | 4        |
| <b>5 Net increase (decrease) in cash and cash equivalents</b>   | <b>現金および現金同等物の純増(減)額</b>        | -500     | -17,578  |
| <b>6 Cash and cash equivalents at beginning of year</b>   | <b>現金および現金同等物の期首残高</b>          | 7,204    | 50,664   |
| <b>7 Increase (decrease) in cash and cash equivalents from newly consolidated subsidiary and merger</b> | <b>新規連結・合併に伴う現金および現金同等物の増加額</b> | 43,960   | 12,547   |
| <b>8 Cash and cash equivalents at end of year</b>   | <b>現金および現金同等物の期末残高</b>          | 50,664   | 45,633   |

Some items in the accompanying financial statements have been summarized to preserve simplicity. Such changes are unaudited.

\* Different from the amount of cash dividends paid on a fiscal year accounting basis.

財務諸表については、各勘定科目の要約に当たっての監査は受けておりません。

\* 年度会計ベースの配当金支払額とは異なります。

(¥ million / 百万円)

| 2007     | 2008     | 2009     | 2010     | 2011     | 2012     | 2013     | 2014            |
|----------|----------|----------|----------|----------|----------|----------|-----------------|
| 162,533  | 69,681   | 68,037   | 83,519   | 155,494  | 74,654   | 150,445  | <b>158,350</b>  |
| 128,998  | 138,132  | 136,899  | 142,110  | 145,389  | 144,438  | 135,015  | <b>136,950</b>  |
| 4,144    | 4,288    | 4,184    | 4,007    | 3,946    | 4,067    | 3,755    | <b>3,429</b>    |
| 3,156    | 1,568    | 3,561    | 3,239    | 3,248    | 2,917    | 2,079    | <b>1,624</b>    |
| —        | —        | —        | —        | —        | —        | —        | <b>—</b>        |
| —        | -549     | —        | —        | —        | —        | —        | <b>—</b>        |
| -37,274  | 621      | 7,177    | 30,168   | -34,104  | -11,291  | —        | <b>—</b>        |
| —        | —        | —        | —        | —        | —        | —        | <b>-2,240</b>   |
| 5,427    | -2,469   | -1,507   | -1,266   | —        | 2,217    | —        | <b>—</b>        |
| -2,050   | -1,959   | -2,764   | -2,204   | -2,757   | -3,166   | -4,124   | <b>-3,632</b>   |
| 10,369   | 10,460   | 10,869   | 10,303   | 9,689    | 10,184   | 11,366   | <b>12,313</b>   |
| -17,369  | -3,004   | 2,585    | 15,419   | -7,095   | -52,333  | -11,305  | <b>-30,752</b>  |
| -1,535   | -2,542   | -21,111  | 19,740   | 8,181    | -7,960   | -25,238  | <b>5,542</b>    |
| -14,075  | 35,883   | 6,005    | 29,482   | -52,523  | 21,887   | -2,373   | <b>25,971</b>   |
| 4,450    | -4,573   | —        | 5,106    | -5,260   | 1,111    | 4,424    | <b>1,429</b>    |
| -8,618   | -13,425  | -27,872  | -243     | -26,960  | -6,966   | -15,285  | <b>-13,665</b>  |
| 238,156  | 232,112  | 186,063  | 339,380  | 197,248  | 179,759  | 248,758  | <b>295,321</b>  |
| 2,010    | 2,784    | 3,421    | 6,249    | 6,900    | 10,140   | 7,815    | <b>4,721</b>    |
| -10,243  | -10,196  | -10,850  | -10,755  | -9,840   | -10,217  | -11,213  | <b>-12,006</b>  |
| -39,326  | -42,496  | -19,073  | -40,763  | -31,963  | -29,864  | -28,162  | <b>-47,043</b>  |
| 190,597  | 182,204  | 159,561  | 294,110  | 162,345  | 149,818  | 217,197  | <b>240,993</b>  |
| —        | —        | —        | —        | —        | —        | —        | <b>—</b>        |
| -12,625  | -19,111  | -15,091  | -13,462  | -21,737  | -1,133   | -8,287   | <b>—</b>        |
| -124,173 | -128,972 | -133,629 | -136,511 | -137,624 | -124,063 | -153,687 | <b>-172,600</b> |
| -8,611   | -6,786   | -7,120   | -8,964   | -13,191  | -16,323  | -22,634  | <b>-72,011</b>  |
| -2,471   | -3,023   | -1,479   | -1,599   | -2,814   | -1,354   | -2,323   | <b>-1,829</b>   |
| 5,985    | 1,496    | 828      | 735      | 653      | 46,488   | —        | <b>1,761</b>    |
| 10,973   | 1,031    | -7,084   | -17,489  | 2,408    | -5,425   | 9,157    | <b>9,044</b>    |
| -130,922 | -155,365 | -163,575 | -177,290 | -172,305 | -101,810 | -177,775 | <b>-235,636</b> |
| —        | —        | —        | —        | —        | —        | —        | <b>—</b>        |
| -6,522   | -3,235   | -2,468   | 4,931    | 8,915    | -1,225   | -1,562   | <b>3,225</b>    |
| 6,000    | -6,000   | —        | —        | 15,000   | -15,000  | —        | <b>—</b>        |
| 14,934   | 89,579   | 101,185  | 43,066   | 57,339   | 108,258  | 53,019   | <b>104,547</b>  |
| -26,986  | -43,162  | -36,137  | -89,479  | -53,541  | -49,555  | -44,218  | <b>-50,552</b>  |
| -18,780  | -22,823  | -21,208  | -21,695  | -25,524  | -23,671  | -23,204  | <b>-26,698</b>  |
| -92      | -278     | -205     | -345     | -451     | —        | -1,386   | <b>—</b>        |
| -70      | —        | —        | 758      | —        | —        | —        | <b>-2,260</b>   |
| —        | —        | —        | -907     | —        | —        | —        | <b>—</b>        |
| 323      | 302      | 235      | 84       | 23       | —        | —        | <b>—</b>        |
| -34,650  | -39,572  | -10,470  | -5,788   | -8,973   | -35,261  | -5,859   | <b>-37,456</b>  |
| -65,843  | -25,189  | 30,932   | -69,375  | -7,212   | -16,454  | -23,212  | <b>-9,195</b>   |
| —        | —        | —        | —        | —        | —        | —        | <b>—</b>        |
| 9        | 524      | -6,570   | 1,064    | -3,716   | -1,518   | 5,481    | <b>10,473</b>   |
| -6,159   | 2,173    | 20,347   | 48,509   | -20,889  | 30,034   | 21,691   | <b>6,635</b>    |
| 45,633   | 40,231   | 43,706   | 64,009   | 112,868  | 92,048   | 122,083  | <b>144,283</b>  |
| —        | —        | —        | —        | —        | —        | —        | <b>—</b>        |
| 757      | 1,301    | -44      | 349      | 68       | —        | 508      | <b>—</b>        |
| 40,231   | 43,706   | 64,009   | 112,868  | 92,048   | 122,083  | 144,283  | <b>150,918</b>  |

Basic Data 基礎データ

Sales Data 営業関連データ

Financial Data 財務データ

Company Data 会社関連データ

Appendix 参考資料