

## STATEMENTS OF CASH FLOWS (TEN-YEAR CONSOLIDATED)

## キャッシュ・フロー計算書（連結・10年分）



For the years ended March 31

3月31日に終了した1年間

2002

2003

		2002	2003
<b>1 Net cash provided by (used in) operating activities:</b>	<b>営業活動によるキャッシュ・フロー</b>		
Income before income taxes	税金等調整前当期純利益	82,861	95,882
Depreciation and amortization	減価償却費	141,646	137,299
Amortization of long-term prepaid expenses	長期前払費用償却	3,917	3,727
Loss on retirement of property, plant and equipment	有形固定資産除却損	3,576	2,481
Loss on bond redemption	社債償還損	4,618	6,327
Increase (decrease) in allowance for doubtful accounts	貸倒引当金の増加（減少）	—	—
Increase (decrease) in provision for retirement benefits	退職給付引当金の増加（減少）	-8,661	-4,658
Increase (decrease) in provision for safety measures	保安対策引当金の増加（減少）	—	—
Interest and dividends income	受取利息および配当金	-1,020	-1,088
Interest expenses	支払利息	19,274	17,472
Decrease (increase) in notes and accounts receivable — trade	売上債権の減少（増加）	-217	-6,777
Decrease (increase) in inventories	たな卸資産の減少（増加）	-1,339	7,633
Increase (decrease) in notes and accounts payable — trade	仕入債務の増加（減少）	-3,674	-1,784
Increase (decrease) in accrued consumption taxes	未払消費税等の増加（減少）	2,748	—
Other, net	その他	-8,243	10,426
Subtotal	小計	235,486	266,940
Interest and dividends income received	利息および配当金の受取額	1,089	1,166
Interest expenses paid	利息の支払額	-19,325	-18,069
Income taxes paid	法人税等の支払額	-25,574	-36,504
Net cash provided by (used in) operating activities	営業活動によるキャッシュ・フロー	191,675	213,532
<b>2 Net cash provided by (used in) investment activities:</b>	<b>投資活動によるキャッシュ・フロー</b>		
Purchase of investment securities	投資有価証券の取得による支出	-3,711	-7,297
Purchase of property, plant and equipment	有形固定資産の取得による支出	-104,883	-98,148
Purchase of intangible assets	無形固定資産の取得による支出	-7,791	-9,014
Purchase of long-term prepaid expenses	長期前払費用の支出	-1,006	-1,799
Proceeds from sales of noncurrent assets	固定資産の売却による収入	2,527	6,888
Other, net	その他	3,044	-773
Net cash provided by (used in) investment activities	投資活動によるキャッシュ・フロー	-111,820	-110,143
<b>3 Net cash provided by (used in) financing activities:</b>	<b>財務活動によるキャッシュ・フロー</b>		
Net increase (decrease) in short-term loans payable	短期借入金純増（減）額	2,788	-809
Increase (decrease) in commercial papers	コマーシャル・ペーパーの純増（減）額	12,000	-12,000
Proceeds from bonds and long-term loans payable	社債および長期借入金による収入	45,485	37,340
Repayments of bonds and long-term loans payable	社債および長期借入金の償還・返済	-159,069	-75,449
Cash dividends paid*	配当金の支払額*	-18,236	-16,777
Cash dividends paid to minority shareholders*	少数株主への配当金の支払額*	-50	-53
Proceeds from stock issuance to minority shareholders	少数株主への株式の払戻による支出	—	—
Payments to minority shareholders on account of capital reduction	少数株主からの払込による収入	—	—
Proceeds from sales of treasury stock	自己株式の売却による収入	—	—
Purchase of treasury stock and other	自己株式の取得による支出等	-94	-10,769
Net cash provided by (used in) financing activities	財務活動によるキャッシュ・フロー	-117,176	-78,517
<b>4 Effect of exchange rate changes on cash and cash equivalents</b>	<b>現金および現金同等物に係る換算差額</b>	6	-2
<b>5 Net increase (decrease) in cash and cash equivalents</b>	<b>現金および現金同等物の純増（減）額</b>	-37,314	24,869
<b>6 Cash and cash equivalents at beginning of year</b>	<b>現金および現金同等物の期首残高</b>	64,575	27,260
<b>7 Increase (decrease) in cash and cash equivalents from newly consolidated subsidiary</b>	<b>新規連結に伴う現金および現金同等物の増加額</b>	—	—
<b>8 Cash and cash equivalents at end of year</b>	<b>現金および現金同等物の期末残高</b>	27,260	52,129

Some items in the accompanying financial statements have been summarized to preserve simplicity. Such changes are unaudited.

財務諸表については、各勘定科目の要約に当たっては監査は受けておりません。

\* Different from the amount of cash dividends paid on a fiscal year accounting basis.

\* 年度会計ベースの配当金支払額とは異なります。

(¥ million / 百万円)

2004	2005	2006	2007	2008	2009	2010	2011
73,131	133,322	100,846	162,533	69,681	68,037	83,519	<b>155,494</b>
143,128	136,420	132,300	128,998	138,132	136,899	142,110	<b>145,389</b>
3,766	3,850	4,076	4,144	4,288	4,184	4,007	<b>3,946</b>
3,790	3,388	3,251	3,156	1,568	3,561	3,239	<b>3,248</b>
6,574	2,879	—	—	—	—	—	<b>—</b>
—	-1,292	-1,100	—	-549	—	—	<b>—</b>
36,912	-17,455	-11,189	-37,274	621	7,177	30,168	<b>-34,104</b>
—	—	—	5,427	-2,469	-1,507	-1,266	<b>—</b>
-1,398	-1,085	-1,449	-2,050	-1,959	-2,764	-2,204	<b>-2,757</b>
14,822	13,134	11,014	10,369	10,460	10,869	10,303	<b>9,689</b>
5,156	-7,596	-7,101	-17,369	-3,004	2,585	15,419	<b>-7,095</b>
-1,701	-778	-9,170	-1,535	-2,542	-21,111	19,740	<b>8,181</b>
—	6,057	23,122	-14,075	35,883	6,005	29,482	<b>-52,523</b>
-1,551	-1,139	-2,080	4,450	-4,573	—	5,106	<b>-5,260</b>
-4,832	880	-6,484	-8,618	-13,425	-27,872	-243	<b>-26,960</b>
277,797	270,585	236,036	238,156	232,112	186,063	339,380	<b>197,248</b>
1,380	1,057	1,445	2,010	2,784	3,421	6,249	<b>6,900</b>
-15,053	-13,003	-11,409	-10,243	-10,196	-10,850	-10,755	<b>-9,840</b>
-46,516	-43,601	-44,542	-39,326	-42,496	-19,073	-40,763	<b>-31,963</b>
217,608	215,037	181,529	190,597	182,204	159,561	294,110	<b>162,345</b>
—	—	—	—	—	—	—	<b>—</b>
-15,371	-14,118	-7,564	-12,625	-19,111	-15,091	-13,462	<b>-21,737</b>
-101,011	-94,083	-110,993	-124,173	-128,972	-133,629	-136,511	<b>-137,624</b>
-12,211	-12,786	-4,950	-8,611	-6,786	-7,120	-8,964	<b>-13,191</b>
-2,103	-2,332	-2,502	-2,471	-3,023	-1,479	-1,599	<b>-2,814</b>
1,234	4,028	6,598	5,985	1,496	828	735	<b>653</b>
3,424	11,916	3,340	10,973	1,031	-7,084	-17,489	<b>2,408</b>
-126,038	107,375	-116,071	-130,922	-155,365	-163,575	-177,290	<b>-172,305</b>
—	—	—	—	—	—	—	<b>—</b>
-11,870	-2,690	-8,684	-6,522	-3,235	-2,468	4,931	<b>8,915</b>
—	—	—	6,000	-6,000	—	—	<b>15,000</b>
87,789	60,565	16,997	14,934	89,579	101,185	43,066	<b>57,339</b>
-131,041	-125,702	-52,433	-26,986	-43,162	-36,137	-89,479	<b>-53,541</b>
-16,425	-20,068	-18,497	-18,780	-22,823	-21,208	-21,695	<b>-25,524</b>
-56	-75	-93	-92	-278	-205	-345	<b>-451</b>
—	—	—	-70	—	—	758	<b>—</b>
—	—	—	—	—	—	-907	<b>—</b>
82	63	26	323	302	235	84	<b>23</b>
-28,221	-20,253	-20,357	-34,650	-39,572	-10,470	-5,788	<b>-8,973</b>
-99,744	-108,160	-83,041	-65,843	-25,189	30,932	-69,375	<b>-7,212</b>
5	-2	4	9	524	-6,570	1,064	<b>-3,716</b>
-8,169	-500	-17,578	-6,159	2,173	20,347	48,509	<b>-20,889</b>
52,129	7,204	50,664	45,633	40,231	43,706	64,009	<b>112,868</b>
—	43,960	12,547	757	1,301	-44	349	<b>68</b>
43,960	50,664	45,633	40,231	43,706	64,009	112,868	<b>92,048</b>

▼ 1-1 商標

▼ Basic Data

▼ 1-1 商標

▼ Sales Data

▼ 1-1 商標

▼ Financial Data

▼ 1-1 商標

▼ Company Data

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▼ Appendix