

## BALANCE SHEETS (TEN-YEAR CONSOLIDATED)

## 貸借対照表 (連結・10年分)

As of March 31	3月31日時点	2002	2003
<b>Assets</b>	<b>(資産の部)</b>		
<b>Noncurrent assets</b>	<b>固定資産</b>	1,450,814	1,411,513
<b>Property, plant and equipment</b>	<b>有形固定資産</b>	1,249,936	1,217,465
Production facilities	製造設備	262,026	244,058
Distribution facilities	供給設備	549,416	538,191
Service and maintenance facilities	業務設備	76,154	71,297
Other facilities	その他の設備	303,141	288,477
Construction in progress	建設仮勘定	59,199	75,442
<b>Intangible assets</b>	<b>無形固定資産</b>	19,196	20,609
<b>Investments and other assets</b>	<b>投資その他の資産</b>	181,681	173,438
Investment securities	投資有価証券	92,712	71,544
Long-term loans receivable	長期貸付金	6,338	10,238
Deferred tax assets	繰延税金資産	30,083	44,306
Other	その他の投資	54,208	49,593
Allowance for doubtful accounts	貸倒引当金	-1,660	-2,243
<b>Current assets</b>	<b>流動資産</b>	251,898	264,551
Cash and deposits	現金及び預金	23,040	35,672
Notes and accounts receivable-trade	受取手形及び売掛金	128,549	132,235
Lease receivables and lease investment assets	リース債権及びリース資産	—	—
Inventories	たな卸資産	28,758	21,125
Deferred tax assets	繰延税金資産	10,049	11,480
Other	その他の流動資産	62,434	65,487
Allowance for doubtful accounts	貸倒引当金	-932	-1,448
<b>Total assets</b>	<b>資産合計</b>	1,702,712	1,676,064

As of March 31	3月31日時点	2002	2003
<b>Liabilities</b>	<b>(負債の部)</b>		
<b>Noncurrent liabilities</b>	<b>固定負債</b>	836,977	751,572
Bonds payable	社債	253,233	257,633
Convertible bonds	転換社債	235,693	182,814
Long-term loans payable	長期借入金	191,960	157,875
Reserve for employee retirement allowances	退職給付引当金	—	—
Provision for retirement benefits	退職給付引当金	125,554	120,896
Other	その他の固定負債	30,537	32,354
<b>Current liabilities</b>	<b>流動負債</b>	297,861	340,746
Current portion of noncurrent liabilities	1年以内に期限到来の固定負債	40,443	91,239
Notes and accounts payable-trade	支払手形及び買掛金	38,055	37,676
Short-term loans payable	短期借入金	42,709	41,900
Income taxes payable	未払法人税等	33,663	41,221
Other	その他の流動負債	142,991	128,710
<b>Total liabilities</b>	<b>負債合計</b>	1,134,838	1,092,319
<b>Minority interests</b>	<b>少数株主持分</b>	3,796	4,039
<b>Shareholders' Equity</b>	<b>(資本の部)</b>		
Capital stock	資本金	141,843	141,844
Legal capital surplus	資本剰余金	2,064	2,065
Retained earnings	利益剰余金	387,430	429,657
Valuation and translation adjustments	評価差額金	32,835	17,002
Treasury stock	自己株式	-95	-10,862
<b>Total shareholders' equity</b>	<b>資本合計</b>	564,077	579,706
<b>Total liabilities, minority interests and shareholders' equity</b>	<b>負債、少数株主持分及び資本合計</b>	1,702,712	1,676,064
<b>Net Assets</b>	<b>(純資産の部)</b>		
<b>Shareholders' equity</b>	<b>株主資本</b>	—	—
Capital stock	資本金	—	—
Capital surplus	資本剰余金	—	—
Retained earnings	利益剰余金	—	—
Treasury stock	自己株式	—	—
<b>Valuation and translation adjustments</b>	<b>評価・換算差額等</b>	—	—
Valuation difference on available-for-sale securities	その他有価証券評価差額金	—	—
Deferred gains or losses on hedges	繰延ヘッジ損益	—	—
Foreign currency translation adjustment	為替換算調整勘定	—	—
<b>Minority interests</b>	<b>少数株主持分</b>	—	—
<b>Total net assets</b>	<b>純資産合計</b>	—	—
<b>Total liabilities and net assets</b>	<b>負債純資産合計</b>	—	—

Some items in the accompanying financial statements have been summarized to preserve simplicity. Such changes are unaudited.  
Due to the revision of regulations for consolidated financial statements, "Capital reserve" is presented as "Capital surplus" and "Consolidated retained earnings" is presented as "Retained earnings" beginning in the year ended March 31, 2003.

上記の財務諸表については、各勘定科目の要約に当たっての監査は受けておりません。  
連結財務諸表法の改正により、2003年3月期から「資本準備金」は「資本剰余金」、  
「連結剰余金」は「利益剰余金」として表示しています。

(¥ million / 百万円)

2004	2005	2006	2007	2008	2009	2010	2011
1,407,725	1,382,066	1,391,882	1,371,576	1,376,365	1,352,068	1,405,178	<b>1,390,286</b>
1,170,428	1,159,517	1,140,302	1,130,480	1,124,122	1,110,852	1,108,843	<b>1,120,243</b>
245,284	228,886	216,123	207,751	200,585	193,613	186,467	<b>180,446</b>
533,407	510,727	514,713	503,547	486,845	490,809	475,932	<b>461,109</b>
61,488	59,733	59,461	64,012	60,765	60,510	59,169	<b>62,149</b>
291,753	311,960	299,937	302,380	303,508	297,963	296,238	<b>318,689</b>
38,496	48,311	50,068	52,790	72,419	67,957	91,037	<b>97,850</b>
18,856	22,779	23,649	24,068	23,219	26,049	27,977	<b>41,143</b>
218,440	199,769	227,931	217,027	229,022	215,166	268,357	<b>228,900</b>
108,485	100,601	145,047	144,666	131,443	109,173	139,052	<b>137,456</b>
13,230	4,047	3,553	3,778	18,485	24,839	40,996	<b>21,340</b>
51,251	51,329	36,385	28,043	31,635	46,212	53,087	<b>39,085</b>
47,132	45,503	43,670	41,290	48,073	35,847	36,350	<b>31,928</b>
-1,658	-1,711	-724	-750	-614	-906	-1,130	<b>-909</b>
259,102	286,667	302,016	321,058	327,286	412,117	435,794	<b>439,374</b>
48,605	53,246	49,116	42,616	46,092	66,905	107,391	<b>90,302</b>
125,244	139,722	147,059	166,382	172,889	166,542	156,398	<b>160,128</b>
—	—	—	—	—	25,594	25,888	<b>26,789</b>
22,826	25,436	34,597	36,132	38,526	60,758	57,096	<b>48,981</b>
11,587	12,075	12,765	11,989	13,704	13,461	16,606	<b>15,624</b>
52,055	57,150	59,327	64,868	56,591	79,431	73,034	<b>98,096</b>
-1,215	-962	-848	-929	-516	-574	-619	<b>-546</b>
1,666,828	1,668,734	1,693,898	1,692,635	1,703,651	1,764,185	1,840,972	<b>1,829,661</b>

(¥ million / 百万円)

2004	2005	2006	2007	2008	2009	2010	2011
734,345	718,878	661,945	601,454	616,624	633,223	654,319	<b>646,713</b>
283,833	305,500	305,500	305,500	331,489	291,490	301,491	<b>311,492</b>
99,928	89,885	39,700	32,618	—	—	—	<b>—</b>
162,083	151,753	151,539	127,778	155,648	207,741	186,681	<b>188,239</b>
—	—	—	—	—	—	—	<b>—</b>
157,808	141,480	130,222	92,947	93,557	100,734	130,903	<b>96,870</b>
30,693	30,260	34,984	42,611	35,930	33,258	35,244	<b>50,112</b>
329,770	292,458	293,466	285,135	306,570	346,345	360,362	<b>308,853</b>
107,020	51,969	45,597	42,742	63,359	88,169	53,456	<b>48,765</b>
35,747	60,563	76,925	59,728	99,352	103,319	134,946	<b>76,180</b>
30,029	25,123	17,670	10,954	8,378	5,910	11,348	<b>17,825</b>
39,000	41,690	33,527	43,854	25,150	34,894	34,945	<b>32,795</b>
117,974	113,113	119,747	127,857	110,331	114,053	125,667	<b>133,288</b>
1,064,116	1,011,337	955,411	886,589	923,195	979,568	1,014,681	<b>955,567</b>
4,258	8,630	10,255	—	—	—	—	<b>—</b>
141,844	141,844	141,844	—	—	—	—	<b>—</b>
2,065	2,067	2,065	—	—	—	—	<b>—</b>
437,698	532,500	572,652	—	—	—	—	<b>—</b>
35,654	31,500	56,510	—	—	—	—	<b>—</b>
-38,808	-59,145	-44,840	—	—	—	—	<b>—</b>
598,453	648,766	728,231	—	—	—	—	<b>—</b>
1,666,828	1,668,734	1,693,898	—	—	—	—	<b>—</b>
—	—	—	743,997	735,251	772,594	799,310	<b>859,994</b>
—	—	—	141,844	141,844	141,844	141,844	<b>141,844</b>
—	—	—	2,065	2,065	2,065	2,065	<b>2,065</b>
—	—	—	644,652	634,116	631,045	657,387	<b>718,439</b>
—	—	—	-44,564	-42,774	-2,361	-1,986	<b>-2,355</b>
—	—	—	51,103	33,820	-228	14,575	<b>-1,073</b>
—	—	—	49,706	31,917	11,466	20,175	<b>14,788</b>
—	—	—	1,095	424	920	1,690	<b>1,145</b>
—	—	—	302	1,479	-12,615	-7,290	<b>-17,008</b>
—	—	—	10,944	11,382	12,250	12,404	<b>15,174</b>
—	—	—	806,045	780,455	784,616	826,291	<b>874,094</b>
—	—	—	1,692,635	1,703,651	1,764,185	1,840,972	<b>1,829,661</b>

The scope of consolidation was 63 companies as of March 31, 2011. Following the enforcement of the new Company Law, the "shareholders' equity" section has been removed and the "net assets" section introduced. These changes took effect from the year ended March 31, 2007.

連結子会社は、63社。(2011年3月末時点)  
新会社法の施行により、2007年3月期より「資本の部」が廃止され、「純資産の部」が新設されました。