## **To Our Shareholders and Other Investors**



## I will ensure the realization of the "Challenge 2020 Vision" and guarantee the Tokyo Gas Group's unfaltering growth.

## Michiaki Hirose

Representative Director, President

In April 2014, I assumed the role of president of Tokyo Gas Co., Ltd.

The Company is currently facing a major turning point, and I am completely aware of the heavy responsibility this places on me as president. Nevertheless, I will work to my fullest to guide Tokyo Gas to success.

In November 2011, the Tokyo Gas Group announced "The Tokyo Gas Group's Vision for Energy and the Future ~Challenge 2020 Vision~," also referred to as the "Challenge 2020 Vision." As president, I will carry out my mission of ensuring the realization of this vision to guarantee that the Tokyo Gas Group continues to experience unfaltering growth into the future.

The full deregulation of the electricity retail market is scheduled for 2016, and further gas system reform is expected. In this manner, the times are changing at a more rapid pace than could have been imagined. Tokyo Gas must therefore transform itself to adapt, and it must not lose step with the changing times in this transformation.

Tokyo Gas views such changes as prime opportunities, and the Company will take advantage of these opportunities with resolute determination. I hope for the ongoing support and understanding of our shareholders and other investors as we boldly tackle the challenges that lie ahead.

## CAREER HISTORY

April	1974	Joined the Company
April	2007	Senior Executive Officer and in charge of Corporate Planning Dept., Infrastructure Project Dept., Finance & Managerial Accounting Dept., Accounting Dept., and Affiliated Companies Dept.
June	2009	Director, Senior Executive Officer, and in charge of Corporate Planning Dept., Corporate Communications Dept., and Affiliated Companies Dept.
April	2012	Representative Director, Executive Vice President, and Division Manager of Living-Energy Div.
April	2014	President, Representative Director, and Executive President