

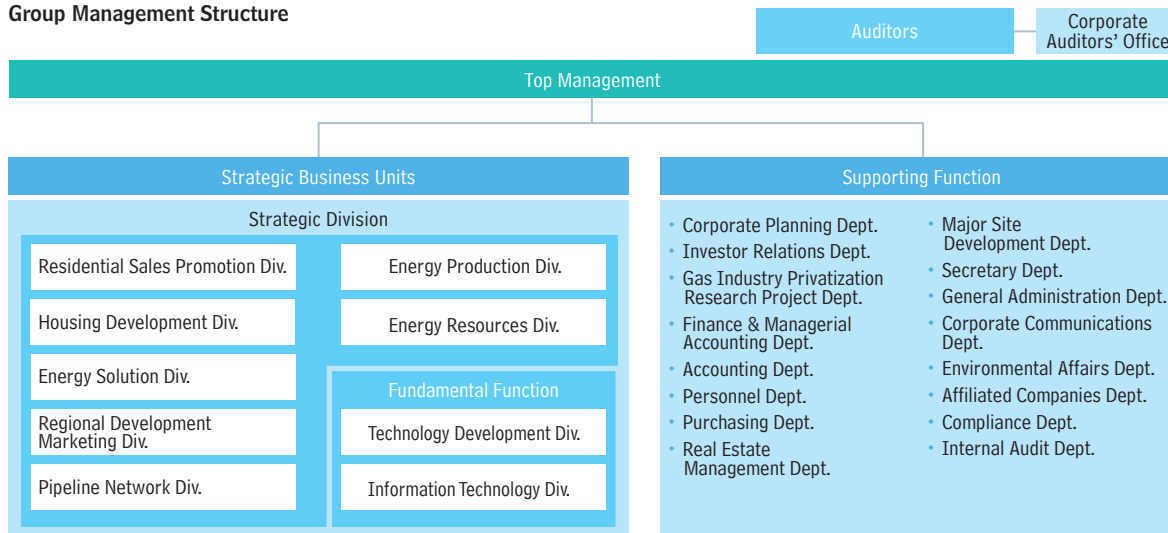
Group Company Management Structure

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The Tokyo Gas Group currently consists of Tokyo Gas Co., Ltd., together with 55 subsidiaries and four equity-method affiliated companies. With the deregulation of the energy sector, Tokyo Gas now faces escalating competition from both inside and outside the industry. In April 2004, we introduced a new group structure known as the “Strategic Business Unit” (SBU) system, which is designed to focus all of the resources of the Tokyo Gas Group toward the task of surviving and succeeding in

the increasingly competitive environment. Under this structure, Tokyo Gas corporate divisions are linked with group companies to form business units in each business area. The divisions and companies work closely together on tasks ranging from the formulation of business strategies to the allocation of management resources and the management of operations, all under the responsibility of unit managers. The aim of this cooperative approach is to maximize our group potential and further strengthen our competitiveness.

Group Management Structure



Executive Officers

President	Senior Executive Officers	Executive Officers
Mitsunori Torihara	Masaki Sugiyama Chief Executive, Technology Development Div., Chief Executive, IT Div.	Kazuo Yoshino General Manager, IR Dept. and Manager, Enterprise Risk Management Sect.
Executive Vice President	Toshio Tezuka Chief Executive, Housing Development Div.	Hisao Watanabe General Manager, Technology Planning Dept., Technology Development Div.
Tadaaki Maeda Chief Executive, Energy Production Dept., Environmental Affairs Dept.	Shigeru Muraki Chief Executive, Energy Solution Div. and General Manager, Volume Sales Dept.	Akio Maekawa Coordinator, Energy Solution Div.
Tsuyoshi Okamoto Chief Executive, Personnel Dept., Secretary Div., General Administration Div. Compliance Dept., Internal Audit Div.	Toshiyuki Kanisawa Chief Executive, Residential Sales Promotion Div.	Manabu Fukumoto General Manager, Regional Development Planning Dept., Regional Development Marketing Div.
	Tsutomu Oya Chief Executive, Energy Resources Div.	Matsuhiko Hataba General Manager, Corporate Planning Dept.
	Norikazu Hoshino Chief Executive, Purchasing Dept., Real Estate Management Dept., Major Site Development Dept., Corporate Communication Dept.	Yuji Akiyama General Manager, Kanagawa Service Branch, Residential Sales Promotion Div.
	Kunihiro Mori Dispatched to the Japan Gas Association	Koichi Aonuma General Manager, Sales Marketing II Dept., Housing Development Div.
	Mikio Itazawa Chief Executive, Pipeline Network Div.	Yutaka Kunigo General Manager, Industrial Gas Sales Dept., Energy Solutions Div.
	Michiaki Hirose Chief Executive, Corporate Planning Div., IR Dept., Gas Industry Privatization Research Project Dept., Financial & Managerial Accounting Dept., Accounting Dept., Affiliated Companies Dept.	Masahiro Mikami General Manager, General Administration Dept.
	Hirokazu Hayashi Chief Executive, Regional Development Marketing Div.	Hiroaki Kubota General Manager, Energy Production Dept., Energy Production Div.